

Customer Learning and Revenue-Maximizing Trial Design

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Abstract

Free trials are a common marketing strategy that information goods providers use to facilitate customer learning-by-using. I develop an empirical model of learning-by-using to evaluate the profitability of two widely used trial configurations: limited duration of free usage (i.e. “time-locked trial”) and limited access to certain features (i.e. “feature-limited trial”). The model accounts for four factors that create trade-offs for the firm in designing trials: (1) the initial uncertainty around customer-product match value, (2) customer risk aversion, (3) speed of learning relative to demand depreciation, and (4) learning spill-overs across different features of the product. I estimate the model using a novel data set of videogame users’ play records. I find that a time-locked trial with 5 free sessions is the ideal design, which increases the average willingness to pay post-trial by 9.8%. The revenue implication depends on the rate of demand depreciation during the trial period. I also find that in this setting, providing a feature-limited trial is profitable only when combined with time limitations. My model provides demand predictions for each of the possible trial designs and will help firms design the optimal free trial.

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1 Introduction

Information goods providers often offer trial versions of their products. For example, Spotify provides free trial periods of 60 days. Business and computational software such as Microsoft Office and Stata comes with a 30-day free trial. Videogame companies such as Electronic Arts and Sony offer several features from each game title for free. Reporting results from 305 software publishers, Skok (2015) finds that 62 percent of them generate some revenue from converting trial users to paid users, and 30 percent report that such conversion constitutes more than half of their revenue. A number of studies find that trial availability is positively associated with downloads of the paid version (Liu, Au and Choi (2014), Arora, Hofstede and Mahajan (2017)). On the other hand, conversion rates vary significantly across firms and products. Spotify boasts that its conversion rate from the free trial to the paid version is around 27 percent, while Dropbox’s conversion rate is around 4 percent; many other firms’ conversion rates are only around 1 percent (Rekhi (2017)). Brice (2009) and Turnbull (2013) both report that among the software providers they survey, the average conversion rate from a visit to the website to purchase is *lower* with a trial than without it. Whether and to what extent a free trial boosts revenue therefore appears to depend on factors specific to each product and market.

In this paper, I develop an empirical framework to identify and estimate demand-side factors that influence the trade-offs firms face in designing a free trial. Designing the optimal trial is not a straightforward problem. A trial can be configured by limiting the duration of free usage (“time-locked trial”) or by limiting access to certain features (“feature-limited trial”).¹ If the trial is time-locked, the firm also needs to determine the duration of free usage. Similarly, choosing a feature-limited trial requires another decision as to which features are included in the trial. In order to implement the optimal free trial, the firm needs to take into account trade-offs associated with each of the alternative designs.

In particular, I focus on one main channel through which the trial impacts firm revenue: customer learning-by-using (Cheng and Liu (2012), Wei and Nault (2013), Dey, Lahiri and Liu (2013)). Information goods are typical examples of experience goods. Advertising or other external information alone may not fully inform customers about their match value with the product.² When

¹A “feature” refers to a general concept that encompasses any notion representing “part of the product”, such as game content, book chapter or news article. Since I consider a videogame, I use “content”, “feature”, and “game mode” interchangeably.

²“Match value” refers to anything that is specific to each customer-product pair, such as customer preference and needs, or the time it takes to acquire product-specific skills.

customers are risk averse, the existence of uncertainty lowers their willingness to pay. A free trial informs customers about their true match value, and thus helps increase willingness to pay. On the other hand, trial provision comes with an opportunity cost. The firm gives away part of the product for free, mechanically reducing the value from adopting the full product. Thus, while providing a more generous trial product fosters better customer learning, it also increases the opportunity cost.

The costs and benefits of trial provision are associated with various aspects of customer learning. In this study, I consider four main factors: (1) the initial uncertainty around customer-product match value, (2) customer risk aversion, (3) speed of learning relative to demand depreciation, and (4) learning spill-overs across different features of the product. As is evident from the discussion above, the magnitude of initial uncertainty and risk aversion are key factors. The speed of learning influences the trade-off in providing a time-locked trial. As customers learn more quickly, shorter trial durations are necessary to facilitate learning, and demand depreciates less during the trial. The size of learning spill-overs across different features influences the effectiveness of a feature-limited trial. Large learning spill-overs imply that fewer features need to be included in the trial to facilitate learning, incurring smaller opportunity costs.

In order to evaluate the magnitude of each factor, I build and estimate a structural model of customer adoption and learning-by-using. Specifically, I combine a model of durable goods adoption with a model of Bayesian learning. In the model of adoption, each customer calculates her willingness to pay based on her expected utility from future consumption (Ryan and Tucker (2012), Lee (2013), Goettler and Clay (2011)). The expectation over future utility is conditional on her belief about the match value. Hence, both the magnitude of uncertainty reflected in the belief and customer risk aversion impact the willingness to pay.

I update a customer's belief about her match value through a model of Bayesian learning. In this model, each user maximizes her expected utility by choosing how often she uses the product, how long each session lasts, and which feature she uses at each session. Her uncertainty diminishes as she updates her belief through product experience. Learning spill-overs exist, in that an experience with a feature may help in updating the belief about her match value for other features. Moreover, a user considers her own uncertainty and may experiment with the product to resolve it; she takes into account future informational gains in choosing her actions. In order to capture this, I define the model as a dynamic programming problem of a forward-looking customer (Erdem and Keane (1996), Che, Erdem and Öncü (2015)). The solution of this problem provides a value function, which summarizes the customer's expected lifetime utility, determining her willingness to

pay endogenously.

I can describe customers' behavior under each of the trial designs by ordering the models of adoption and learning in accordance with the specified trial design. For example, in the case of no trial, the adoption model precedes the usage model. The willingness to pay is calculated based only on the prior belief. If a time-locked trial is provided, the usage model with the duration specified by the trial precedes the adoption model and the willingness to pay is based on the updated posterior belief.³ If a feature-limited trial is provided, customers can use the features included in the trial while making a purchase decision. When learning spill-overs exist, they also help customers reduce their uncertainty about the features not included in the trial.

I also account for other characteristics of durable goods demand. First, customers may have an incentive to wait for future price drops (Stokey (1979)). In order to capture this, the model of adoption is defined as a dynamic programming problem. Customers not only choose whether or not to adopt the product, but also determine the optimal timing of adoption (Nair (2007), Soysal and Krishnamurthi (2012)). Second, in the model of usage, I account for other channels through which the usage experience influences utility, such as the novelty effect or boredom, and separately identify them from the effect of learning. Finally, I model termination — permanent cessation from product usage — as an endogenous decision. This determines the demand depreciation during the trial, influencing the trial's profitability.

I estimate the model using a novel data set of videogame users' play records. For a set of users, I observe lifetime play history: hours spent at each session and content selected. Each part of the product studied is called a "game mode". The rich data enable the estimation of the mechanism behind customer learning while also accounting for customer heterogeneity. I find that videogame users are risk averse, and their product valuation involves significant uncertainty. For example, consider a customer whose willingness to pay evaluated at the initial belief is \$50. The 95 percent confidence interval of her true willingness to pay is [\$21.80, \$87.90]. Users learn quickly. One additional session of a given game mode reduces the uncertainty about the match value with the mode by up to 63 percent. Meanwhile, learning spill-overs across different game modes are small. An additional session of a mode merely decreases the match value uncertainty of the remaining modes by 2 percent. I find that a sizable fraction of users stop using the product early; 29.3 percent of users terminate within first 5 sessions.

³I also allow users to purchase the full product before the free trial expires by jointly solving the model of adoption and usage.

Given the estimated demand model, I evaluate the revenue implications of various trial designs, thereby providing managerial insights. I find that when it is optimal to provide a free trial, a time-locked trial with 5 free sessions is the ideal design, increasing willingness to pay by 9.8 percent on average upon completion of the trial. However, the high termination rate in early periods creates a large opportunity cost, partly because among the dropouts are users with high willingness to pay. I find that provision of the ideal time-locked trial increases revenue only if less than 11.1 percent of users terminate during the trial period. If the rate of termination is zero during the trial — the most favorable case for the firm — the ideal trial increases revenue by 2.5 percent. This implies that in order to fully benefit from offering a trial, the firm may want to incentivize users to remain active. On the other hand, I find that any feature-limited trial, without duration restrictions, does not increase revenue. This is due to a small number of modes in the product studied and small learning spill-overs. However, adding restrictions on accessible game modes can boost the performance of the ideal time-locked trial. For example, in the zero-termination case, limiting access to only one specific mode to the ideal time-locked trial increases revenue by extra 0.7 percentage points over the pure time-locked product.

To my knowledge, this is the first empirical study that explores how the design of a free trial influences willingness to pay. There is an expansive theoretical literature on optimal trial provision when consumer learning exists (Lewis and Sappington (1994), Chellappa and Shivendu (2005), Johnson and Myatt (2006), Bhargava and Chen (2012)).⁴ In particular, Dey, Lahiri and Liu (2013) and Niculescu and Wu (2014) study trade-offs the firm faces in providing time-locked and feature-limited trials, respectively. In both studies, the optimality condition depends on the aforementioned demand-side factors, calling for an empirical study to measure the magnitude of such factors. The methodology I propose does so by using typical data on customer engagement with the product. Hence, it can help firms design the optimal free trial.

Moreover, the model I develop is a novel application of a Bayesian model of forward-looking customers to durable goods with multiple features.⁵ Customers' willingness to pay is represented as the sum of their expected future utility from the product. Moreover, at each usage occasion, users

⁴Trials may impact revenues through other channels. Cheng and Tang (2010) and Cheng, Li and Liu (2015) discuss the size of the network externality that trial users create. Jing (2016) discusses the influence of trial provision on competition. Since neither factor is relevant to the product studied, I abstract away from these alternative stories.

⁵There are numerous applications of Bayesian models to the repeat purchases of perishable goods, such as ketchup (Erdem, Keane and Sun (2008)), yogurt (Akerberg (2003)), diapers (Che, Erdem and Öncü (2015)) and detergent (Osborne (2011)). Among others, physician learning about prescription drugs has a particularly large number of applications (Crawford and Shum (2005), Coscelli and Shum (2004), Chintagunta, Jiang and Jin (2009), Narayanan, Manchanda and Chintagunta (2005), Ching (2010), Dickstein (2018)).

select a feature while taking future informational gains into account. Hence, the uncertainty impacts both the users' *value* and their *actions*. On the one hand, this means that the firm can influence willingness to pay by providing a trial. On the other, it requires the firm to predict how forward-looking users choose actions during the trial in order to find the design that best manipulates post-trial willingness to pay. Modeling such interactions between the firm policy and customer actions is a novel extension of the literature of consumer learning in the durable goods setup (Roberts and Urban (1988), Iyengar, Ansari and Gupta (2007), Grubb and Osborne (2015)). Goettler and Clay (2011) is the only empirical study to date that considers such interaction between a firm and forward-looking customers. They study the optimal tariff schedule when customer learning exists. Meanwhile, the model I develop provides new insights to the optimal product design.

This study also augments existing empirical studies concerning free trials of durable goods.⁶ Similar to the optimal duration of a time-locked trial, Heiman and Muller (1996) study how the duration of a product demonstration impacts subsequent adoption. Foubert and Gijbrecchts (2016) study a situation where a newly launched product is subject to a possible quality issue. They find that the trial provision may decrease firm revenue due to lower quality perception. My study greatly expands the literature by providing a general empirical model that allows one to assess the profitability of both time-locked and feature-limited trials.

The study of optimal trial provision sheds a new light on the rapidly-growing “freemium” business model, where the firm offers part of their product for “free” and upsells “premium” components (Lee, Kumar and Gupta (2017)). One of its main purposes is to facilitate learning from the free version and induce subsequent upsell: an objective similar to a feature-limited trial. Hence, understanding the mechanism of customer learning helps firms determine whether to adopt a freemium strategy.

This paper is structured as follows. In Section 2, I discuss how the mechanism behind customer learning affects firm revenue, using a simple demand model. In Section 3, I outline the data of videogame usage records. I also present supporting evidence for the existence of customer learning in the environment studied. In Section 4, I build a model of customer learning. I describe the identification and estimation strategy in Section 5. Estimation results and model fit are discussed in Section 6. Using the estimated model I consider the optimal trial design in Section 7. Section 8 concludes and discusses possible future research areas.

⁶More broadly, this study is associated with an empirical literature concerning how consumption experience in early stages influences future repeat behavior (Fourt and Woodlock (1960)).

2 An illustrative model of customer learning and firms' trade-offs

In this section, I introduce a simple model of customer learning and illustrate how each of the four factors outlined above impacts the optimal trial configuration. Consider a firm selling a videogame with two features, which provide flow utility v_1 and v_2 , respectively. There is no complementarity across features and the utility from the full product is simply $v_1 + v_2$. For simplicity, I assume all customers have the same match value and receive the same utility. The product lasts for two periods. In the second period, the utility from both features decays by δ due to boredom. At the beginning of the first period, a customer faces uncertainty about her match value with the product. Her expected utility from each feature under uncertainty is given by $\mathbb{E}(v_i) = \alpha v_i$, for $i = \{1, 2\}$. $\alpha < 1$ is a parameter that captures the reduction of the utility due to the uncertainty in a reduced form way. α is low if a user faces large uncertainty or she is very risk averse. The uncertainty is resolved once she uses the product. When there is no free trial, the willingness to pay is equal to ex-ante expected utility from the whole product over two periods.⁷

$$\begin{aligned} U_N &= \mathbb{E}((v_1 + v_2) + \delta(v_1 + v_2)) \\ &= \alpha((v_1 + v_2) + \delta(v_1 + v_2)). \end{aligned}$$

Aside from not providing trial (N), the firm can either offer a time-locked trial (TL) or a feature-limited trial (FL). With TL, the customer uses the full product for free for one period and makes a purchase decision at the end of period 1. At the time of purchase, the customer learns her true match value but has only one active period remaining. Hence her willingness to pay, which equals the incremental utility from purchasing the full product, is

$$U_{TL} = \delta(v_1 + v_2).$$

With FL, the customer has free access to feature 1 and chooses whether to buy feature 2. Since she can only try feature 1, she may or may not be able to resolve the uncertainty about feature 2. I assume that learning occurs with probability γ . γ corresponds to the degree of learning spill-over. If two features are sufficiently similar, usage experience from one provides more information about the other and thus γ is high. I also assume that learning occurs well before period 1 ends. In this

⁷The customer knows that her uncertainty will be resolved in period 2. However, at the beginning she does not know the realization yet, and hence her period 2 utility is still in the expectation in the expression of U_N .

case, her willingness to pay is

$$U_{FL} = \begin{cases} v_2 + \delta v_2 & \text{with probability } \gamma, \\ \alpha(v_2 + \delta v_2) & \text{with probability } 1 - \gamma. \end{cases}$$

In order to maximize revenue from this customer, the firm first maximizes the willingness to pay by choosing the scheme from N, TL and FL, and subsequently sets the price equal to it. When FL is provided, the price the firm sets is $p_{FL} = v_2 + \delta v_2$ and the customer purchases the full product only when learning occurs. Setting price $p_{FL} = \alpha(v_2 + \delta v_2)$ is dominated by choosing N and setting $p_N = U_N$. In Figure 1, I plot the area in which each of $\{U_{TL}, U_{FL}, U_N\}$ is the maximum of the three, and hence is the firm's optimal strategy. The result clearly reflects the trade-offs described

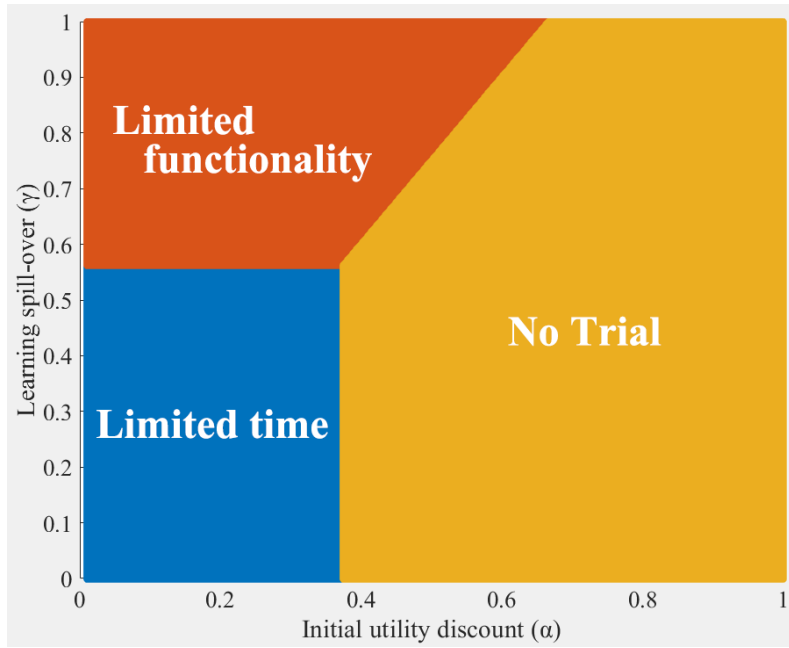


Figure 1: Optimality of trial schemes

Note: Each colored area represents the parameter range where each trial configuration is optimal. The figure is drawn assuming $v_1 = 1$, $v_2 = 2$ and $\delta = 0.6$.

above. With large α associated with small uncertainty and customer risk neutrality, providing trial is not optimal. When α is small, the optimal design depends on the relative size of α and γ . If learning spill-over γ is large, the firm can facilitate learning better by utilizing learning spill-over and thus providing FL is optimal. On the other hand, if α is sufficiently small, it follows that the ratio $\frac{\alpha}{\delta}$ is also small; the second period utility remains high even after taking the boredom δ into account, so is the opportunity cost of providing free access in the second period. Providing TL is

optimal in this case.⁸

More generally, if we have more than two features, the firm has a stronger incentive to provide a trial. This is because the increase of the utility due to learning is larger if $\sum_i v_i$ is larger. Conditional on providing a trial, the choice between TL and FL is still influenced by the same trade-off. When it is optimal to provide FL, the firm chooses trial features that generate high learning spill-overs to other features and have relatively low v_i . v_i is the opportunity cost of including feature i in the trial, for any feature included in the trial no longer contributes to the willingness to pay. This model abstracts away from many factors at play, such as multi-period learning and customer heterogeneity, and hence I develop a more realistic model to be estimated in Section 4. Nonetheless, the factors discussed here remain the key drivers of the firm’s trade-offs in the full model.

3 Data

3.1 Data description

I use a novel data set on usage of a major sport videogame. The sample of users are randomly selected among those who registered a user account during product activation. For each individual user, I observe the date of activation, which I assume to be the date of purchase, and the record of all play sessions. Each session consists of the time of play, the hours spent and the content selected. The game is playable both online and offline, but the play is always recorded by the firm and hence I observe the entire history. The game requires purchase of a game disk before it can be played.

I augment my data with the game’s weekly average market price, collected from a major price comparison website. The market price is the average of the prices listed on four major merchants: Amazon, Gamestop, Walmart and eBay. I assume that this market price is the purchase price.

The game contains four features called “game modes”. While all game modes feature the same sport, each mode focuses on its different aspects and provides a distinct gameplay experience. In mode 1, users build a team by hiring players and coaches, and compete against rivals to win the championship. In mode 2, users simulate an individual player’s career, in order to become the MVP. In mode 3, users pick a pre-defined team and play against other teams, skipping any team management. It is the simplest mode among the four. Finally, mode 4 allows users to compete online and be ranked against other players.

A session, the unit of observation, is defined as a continuous play of one game mode. Upon

⁸The model in this section is based on Niculescu and Wu (2014), with extensions to serve the current purpose.

turning the console on, the menu screen prompts users to select a game mode. Once they select one, a session starts and the selected game mode is recorded. When they exit the mode and return to the menu screen, or shut down the console, the session ends and the hours of play of the session is recorded. By definition of the session, each session consists of only one game mode.

The firm releases a new version of the title annually. I restrict my sample to the set of 4,578 first-time users making a purchase of version 2014. The firm did not offer any free trial to the set of users I study. As I show below, users learn about the product by playing. Hence, no observation of trial usage is necessary to identify learning. Between 2012 and 2015 the firm changed its trial design every year, presumably in order to evaluate the user response. The no trial policy employed in 2014 is part of such experiment. Unfortunately, it is impossible to conduct a direct comparison between trial adopters and non-adopters using data from other years; the firm provided a trial in a quite non-random manner, creating a significant sample selection problem. Hence, I focus on users where no such issue exists, identify customer learning, and recover the effect of trial provision in a structural way. More details on the sample selection criteria are provided in the Appendix.

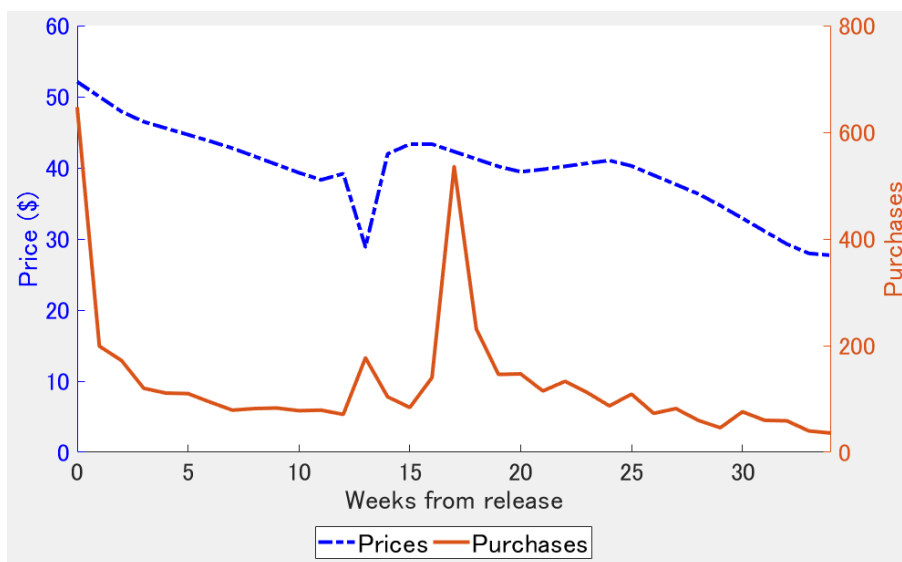


Figure 2: Prices and purchases over time

Note: The prices are weekly average price in the market. The unit of measurement for the purchase is the number of activations in the data.

In Figure 2, I show the history of purchase and price over 35 weeks from the product release. Both follow the typical pattern of software sales: the highest price and the sales at the beginning, followed by a steady decline. In the 14th week, a lower price is offered due to Black Friday and a corresponding sales spike is observed. The 18th week is Christmas with a clear sales boost.

Table 1: Summary statistics

		Mean	Std. Dev.
Mode 1	Choice probability	0.248	0.432
	Hours per session	1.200	1.200
Mode 2	Choice probability	0.316	0.465
	Hours per session	1.154	1.127
Mode 3	Choice probability	0.243	0.429
	Hours per session	0.570	0.818
Mode 4	Choice probability	0.193	0.394
	Hours per session	1.048	1.078
Duration between sessions (days)		2.743	4.358
Termination period (sessions)		30.742	43.795
Number of users		4,578	
Sample size (users \times sessions)		145,317	

Note: Statistics are aggregated over all user-sessions. Choice probability is the number of sessions of each game mode divided by the total sample size. Its standard deviation is that of a user-session specific indicator variable, which is one if mode m is selected, around it. Duration between sessions is the number of calendar days between two consecutive sessions. The termination period is the number of total sessions each user played.

In Table 1, I present summary statistics of play records. Every mode is selected at roughly the same rate, indicating that these modes are horizontally differentiated. Each session lasts around an hour on average. Game mode 3 lasts shorter than the other modes, presumably because of its simplicity. Duration between sessions is a measure of play frequency; shorter duration between consecutive sessions indicates more frequent play. On average, users play one session every 2.7 days. The product life is relatively short. On average, users terminate after 31 sessions.

In Figure 3, I show the heterogeneity of game mode selection across customers with different usage intensity, and its evolution over time. Each of the three bins represents users whose lifetime hours of play is in the bottom third (light users), middle third (intermediate users), and top third (heavy users) among those who remain active for at least 10 sessions. For each bin of users, each bar represents the proportion that each mode is selected in the initial 3 sessions, 4th-10th sessions, and sessions after that. Two empirical regularities are observed. First, the proportion varies across users with different intensities. For example, light users tend to play mode 3 more often than other users. This indicates that the distribution of match value over game modes may vary across users with different intensity.⁹ Second, the proportion evolves over time. Mode 1 and

⁹I can interpret the shorter hours of play for mode 3 in two ways. There may exist ex-ante light users, who play short sessions and prefer mode 3. The other story is that mode 3 requires less time, and users who like mode 3 tend

2 gain popularity, while mode 3 shrinks. This is indicative that the perceived match value evolves. These findings are consistent with customer learning, but also indicate the necessity to introduce customer heterogeneity to account for the systematic difference across users.

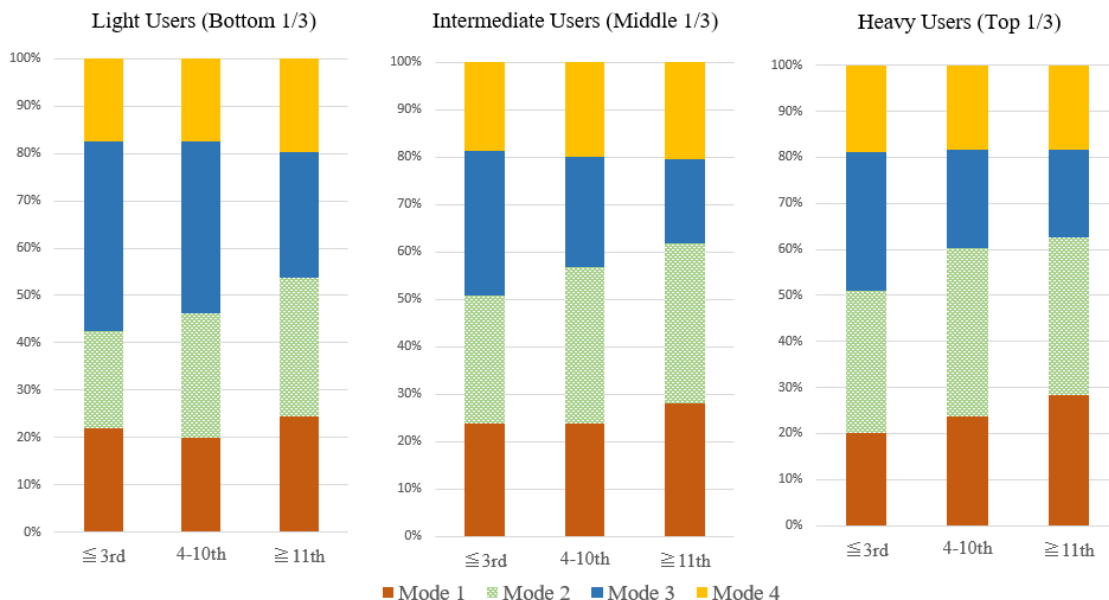


Figure 3: Evolution of game mode choice for each usage intensity

Note: Light, intermediate and heavy users are those whose lifetime hours of play are in the bottom, middle and top third of users. I exclude users who terminate within 10 sessions, in order to eliminate sample selection issue in evaluating evolution of user actions. For each bin of users, each of three bars represents the proportion that each game mode is chosen in the first 3 sessions from the purchase, from 4th to 10th sessions, and 11th session and after.

In Figure 4, I present the evolution of play hours and duration between sessions for the same bins of usage intensity as in Figure 3. The usage pattern is nonstationary. On the one hand, the hours of play initially increases. This is consistent with learning; the utility from play increases as the uncertainty is resolved. However, the pattern is also consistent with other stories, such as skill acquisition or novelty effects. On the other, usage intensity declines in later sessions, likely due to boredom.¹⁰ The nonstationarity implies that in order to correctly identify customer learning from the observed usage pattern, I need to account for other channels that influence the utility evolution, such as novelty effects and boredom. Users are quite heterogeneous both in hours per session and frequency of play; heavy users exhibit higher usage intensity and a slower decay than others.

to play less hours. The two stories differ in the direction of causality. As long as light users receive lower utility and exhibit lower willingness to pay, I do not need to separate the two. In the data, users who prefer mode 3 tend to buy the game further away from the release at lower prices, indicating that they indeed have lower willingness to pay.

¹⁰Unlike role-playing game, sport games do not have pre-defined “ending” and users can remain active as long as they like.

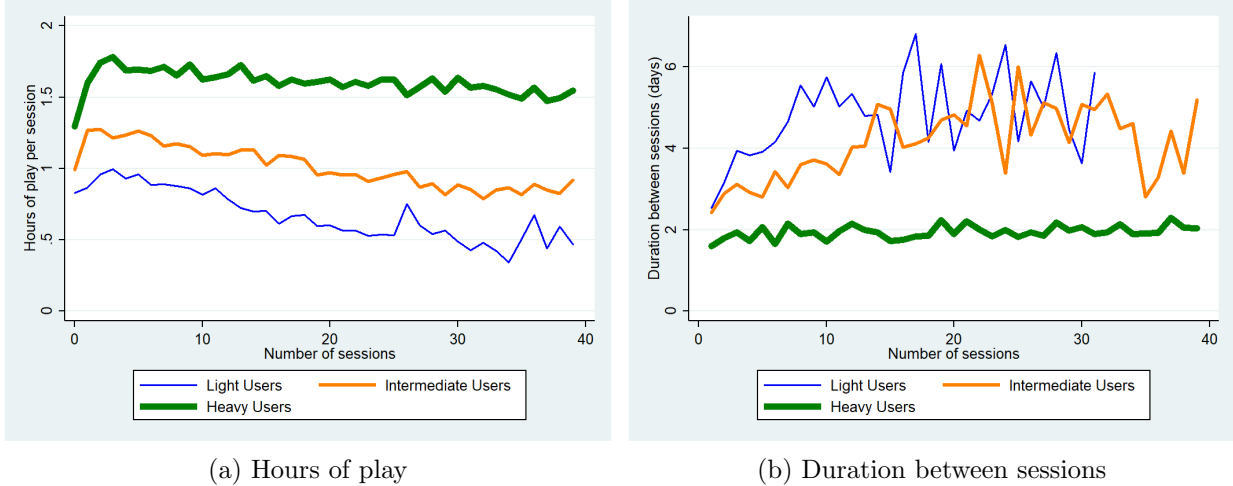


Figure 4: Evolution of hours of play and duration between sessions

Note: For a given session, the average of hours and duration is taken across users for each usage intensity bin. The usage intensity is defined in the same way as in Figure 3. The figure is truncated at the 40th session.

3.2 Suggestive evidence of consumer learning

In this section, I discuss two data patterns that indicate the existence of customer learning-by-using. Other supportive evidence is discussed in the Appendix.¹¹

High early termination rate On average, users terminate after 31 sessions. However, there exist many early dropouts. Figure 5 shows that 8.9 percent of users stop playing after the initial session, and 29.3 percent of users terminate within 5 sessions. Such a high early termination rate is also observed among heavy initial users: users whose hours in the initial session is in top third. 6.6 percent of heavy initial users terminate after the initial session, which is three times higher than the long-run average. Considering that most users purchase the game for around \$40 to \$50, some users are likely experiencing dissatisfaction. Users who have high expectations about the match value may pay \$40, only to realize their true match value is low and terminate early.¹²

¹¹As shown by Chamberlain (1984), purely nonparametric identification between learning and customer heterogeneity is impossible. Hence, the validity of the argument that customer learning exists rests on how much the data pattern “intuitively makes sense” from the perspective of each story. Reassuringly, the observed patterns fit more naturally with customer learning. In the model, I impose restrictions on how heterogeneity can affect the evolution of utility, in order to identify learning. This assumption is often employed in the literature of disentangling state dependence from heterogeneity (Dubé, Hitsch and Rossi (2010), Ching, Erdem and Keane (2013)).

¹²Another story that may explain such patterns is heterogeneity in the speed of utility satiation. However, it does not seem plausible that 9 percent of users have preferences such that their optimal behavior is to pay \$40 to play only one session.

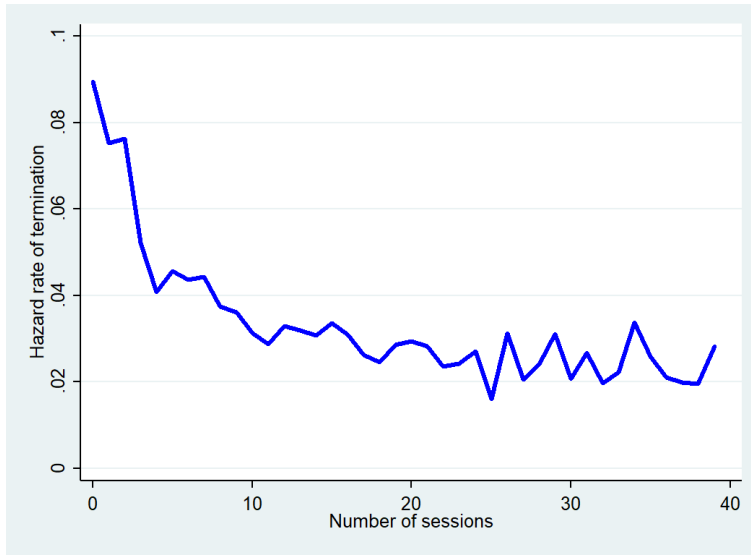


Figure 5: The evolution of the hazard rate of termination

Note: The hazard rate of termination at the t -th session is the ratio of the number of people terminating the play after the t -th session among the active users at the t -th session. After 40 sessions, the hazard rate is stable.

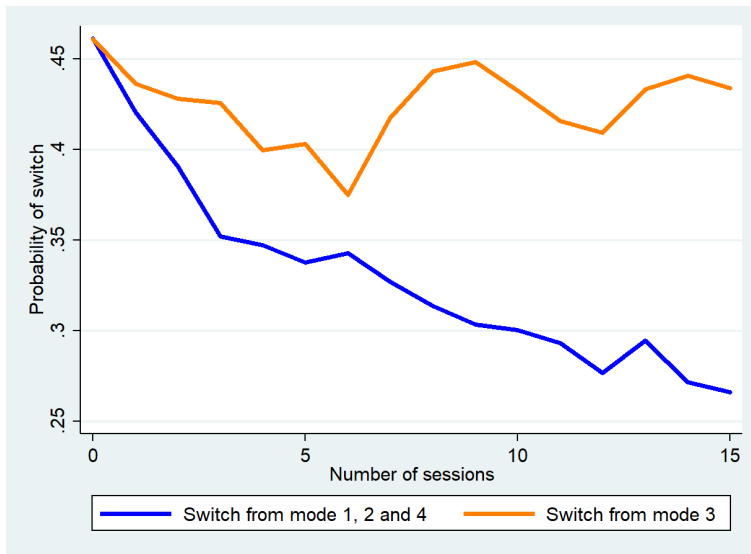


Figure 6: The evolution of the probability of switch

Note: The probability that users switch from mode m at the t -th session is calculated by the number of users who selected game mode $m' \neq m$ in the $t+1$ -th session, divided by the number of users who selected mode m at the t -th session. Switches from modes 1, 2 and 4 follow very similar paths and I aggregate them for exposition.

Experimentation across game modes The existence of uncertainty implies that there is an option value from exploration; there is a possibility that the true match value with a mode is quite high. This prompts users to experiment with each game mode by switching across modes more often in early stages of consumption. In Figure 6, I show the evolution of the probability that users switch game modes after each session. Two different patterns immediately emerge. The probability that users switch from game modes 1, 2, and 4 to any other mode steadily declines as users accumulate more experience: a pattern consistent with experimentation. On the other hand, switching from game mode 3 does not decline. This may be associated with smaller uncertainty coming from the simplicity of the mode. Indeed, as I show below, that is the story that the estimated parameters support.¹³

4 An empirical model of purchase and usage

In the previous sections, I showed that the usage patterns evolve in a way that is consistent with customer learning: popular game modes change over time; some users terminate very early; and users initially experiment across different modes. On the other hand, I found that usage experience may influence utility through other channels, such as boredom and novelty effect. Moreover, the usage patterns indicate the existence of customer heterogeneity.

In order to evaluate how the nature of learning influences the optimal trial design, I build and estimate a structural model of customer adoption and learning-by-using. The model serves two purposes. First, it allows one to identify the learning mechanism, while controlling for other channels and customer heterogeneity. In particular, four factors that influence learning are explicitly modeled: magnitude of initial uncertainty, risk aversion, speed of learning, and learning spill-overs across different game modes. Second, the model is estimable using typical data on usage records of users *without trial experience*. Hence, it provides implications for the trial profitability even without observing trial behavior. The model combines a model of durable goods adoption with a Bayesian learning model. A user's willingness to pay at the point of adoption is equal to the sum of her expected future utility, conditional on her belief about her match value. The future utility and the evolution of her belief are endogenously determined in the usage model. Because of this structure, I first describe the usage model. The adoption model then follows.

¹³An alternative story is that people merely have a taste for variety at the beginning. My standpoint is that learning and love of variety are not mutually exclusive, but that experimentation is a structural interpretation of variety seeking.

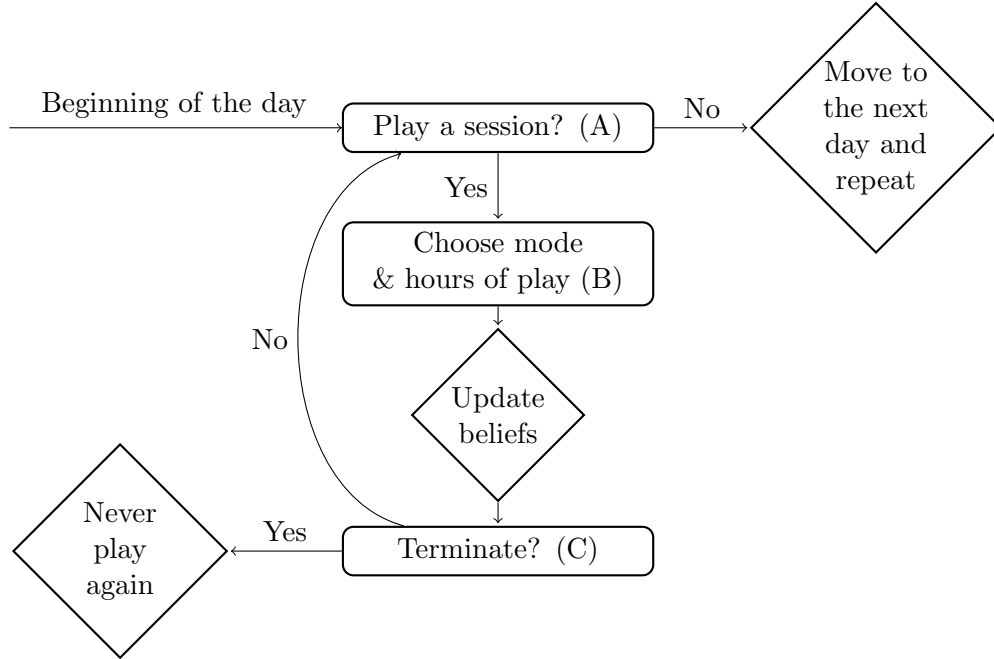


Figure 7: Timeline of the choices at each day

Note: Block nodes A through C are decision nodes. Each user follows this decision process at each day until she terminates.

4.1 The Bayesian learning model of usage

The usage model characterizes how a user plays the game. At each calendar day, a user makes decisions according to a timeline described in Figure 7. The user first chooses whether or not to play a session. Conditional on playing, she selects a game mode and chooses hours of play. The user makes these decisions to maximize her expected utility given the belief about her match value. After a session, she receives an informative signal of her true match value from the selected mode, and updates her belief. At this point, the user may decide to permanently quit playing. I refer to this as termination. Conditional on remaining active, the user again chooses whether to play another session or move to the next day. She repeats this sequence until she terminates. In what follows, I first describe the user decisions during a session (Node B), and the decisions of play frequency and termination (Node A, C) afterward.

4.1.1 Selection of game modes and hours of play (Node B)

At the beginning of each session, users select a game mode and choose hours of play. In order to allow for experimenting across modes, I assume that users are forward-looking and take into account future informational gains when selecting a game mode. Meanwhile, I assume that the hours of

play of a session is determined by a static expected utility maximization problem. This formulation is based on the premise that the game mode selection is first-order in the experimenting behavior, not the hours spent; users do not try to learn about the game by playing longer. This assumption is consistent with the data, where users switch more often at the beginning but sessions do not last longer.¹⁴ This formulation allows one to model the selection of game modes as a discrete choice dynamic programming problem. The flow utility from each mode is determined by the optimal decision of the hours of play for that mode.

Choice of hours of play At session t , conditional on having selected game mode m , each user i chooses the hours of play to maximize her expected utility specified as follows.

$$\mathbb{E}u(x_{imt}, b_{it}, \nu_{imt}, h_t) = f(b_{it})x_{imt} - \frac{(c(\nu_{imt}) + x_{imt})^2}{2(1 + \alpha h_t)}. \quad (1)$$

x_{imt} is user i 's hours of play at session t for the selected mode m ; b_{it} is i 's belief about her match value at session t ; ν_{imt} is the cumulative number of times that i chose mode m in the past $t-1$ sessions; and h_t is weekend indicator, which is one for Saturday, Sunday and holidays. I assume that the expected utility is a quadratic function of x_{imt} . f and c are functions that represent how marginal utility from playing an extra hour is affected by the belief b_{it} and the history ν_{imt} , respectively. Accumulation of usage experience influences utility through two channels. First, due to learning, users update their beliefs and their utility evolves accordingly. This is captured through f . Second, aside from learning, usage experience may directly influence utility. c controls for such possible other factors. For example, any deterministic utility decay, such as satiation or boredom, implies that c is increasing in ν_{imt} . Likewise, due to novelty effects or skill acquisition, c may decrease in ν_{imt} for some range of t . Separating learning from other effects that I discussed earlier corresponds to separately identifying c from learning parameters. Also, c partly captures the concept of demand depreciation; if the incremental utility from additional sessions decays quickly, providing initial free sessions incurs a large opportunity cost. Finally, users tend to spend more hours in weekend, indicating that they may receive higher utility. This is captured by $\alpha > 0$.

The solution to the static expected utility maximization problem provides the following maxi-

¹⁴Moreover, "playing longer to learn" is in general not separately identified from boredom. In either case, hours of play decline over time.

mum utility and the optimal hours of play for each game mode m .¹⁵

$$v(b_{it}, \nu_{imt}, h_t) = \frac{f(b_{it})^2(1 + \alpha h_t)}{2} - f(b_{it})c(\nu_{imt}), \quad (2)$$

$$x^*(b_{it}, \nu_{imt}, h_t) = f(b_{it})(1 + \alpha h_t) - c(\nu_{imt}). \quad (3)$$

Henceforth, I parametrize $f(b_{it})$ as follows.

$$f(b_{it}) = \mathbb{E}[\theta_{im}^\rho \mid \theta_{im} > 0, b_{it}]. \quad (4)$$

θ_{im} denotes the true match value between user i and game mode m . $f(b_{it})$ is specified as an expectation of θ_{im}^ρ conditional on the belief. Parameter $\rho > 0$ can be interpreted as the coefficient of risk aversion. $\rho < 1$ implies that utility is concave in the true match value θ_{im} , lowering the expectation of θ_{im}^ρ . c can be an arbitrary function such that $c(0) = 0$.

Game mode selection Game mode selection is described by a discrete choice dynamic programming problem, where a user chooses a mode that maximizes the sum of her flow utility and future informational return (Erdem and Keane (1996)). In order to capture the nonstationary usage pattern presented in Figure 4, I assume that the problem has a finite horizon.¹⁶ The optimal mode selection is summarized by the following value function.

$$V(\Omega_{it}) = \mathbb{E}[\max_{m_{it}} v(b_{it}, \nu_{imt}, h_t) + \mathbb{E}[\beta(\Omega_{i,t+1})V(\Omega_{i,t+1}) \mid \Omega_{it}, m_{it}] + \epsilon_{imt}\sigma_\epsilon],$$

where $\Omega_{it} = \{b_{it}, \{\nu_{imt}\}_{m=1}^M, h_t\}$; the state Ω_{it} consists of current beliefs, history of mode selections, and a weekend indicator. The flow utility from the current session is represented by the utility $v(b_{it}, \nu_{imt}, h_t)$ obtained above. The future informational gain is summarized by the continuation payoff $\mathbb{E}[\beta(\Omega_{i,t+1})V(\Omega_{i,t+1}) \mid \Omega_{it}, m_{it}]$. $\beta(\Omega_{i,t+1})$ is a discount factor between the current session and the next session. I discuss the definition of $\beta(\Omega_{i,t+1})$ below. The expectation of the continuation payoff is taken over the informative signal the user receives after the current session. I assume that there exists a choice-specific idiosyncratic utility shock ϵ_{imt} , and that $\epsilon_{imt}\sigma_\epsilon$ follows type 1 extreme

¹⁵The assumption that users receive a signal *after* each session implies that users choose hours of play x_{imt} before playing and commit to it; the signal received from session t only influences their actions from $t+1$ and not x_{imt} . While this is at odds with what users do in reality, ignoring the instantaneous effect of learning hardly impacts model predictions. This is because the incentive for learning in the model is mostly determined by a large option value from many future sessions. The magnitude of utility increase of the current, single session is small relative to it.

¹⁶I assume that at $T = 100$ session all active users terminate. This is longer than the lifetime number of sessions of 93.27 percent of the users in the data.

value distribution with variance σ_ϵ^2 .¹⁷ The choice probability of each mode hence follows the logit form.

$$P_m(\Omega_{it}) = \left(\frac{\exp\left(\frac{1}{\sigma_\epsilon}(v(b_{it}, \nu_{imt}, h_t) + \mathbb{E}[\beta(\Omega_{i,t+1})V(\Omega_{i,t+1}) | \Omega_{it}, m_{it}])\right)}{\sum_{m'} \exp\left(\frac{1}{\sigma_\epsilon}(v(b_{it}, \nu_{im't}, h_t) + \mathbb{E}[\beta(\Omega_{i,t+1})V(\Omega_{i,t+1}) | \Omega_{it}, m'_{it}])\right)} \right). \quad (5)$$

Experimentation occurs when a user chooses a mode that generates a lower flow utility than her current best alternative to gain a higher return in the future.¹⁸ Since the problem is nonstationary, all the value functions and the optimal actions are a function of t in addition to the state Ω_{it} , which I suppress for notational simplicity.

4.1.2 The decisions of play frequency and termination (Nodes A, C)

At nodes A and C, each user makes decisions of play frequency and termination. She compares value from playing to that from not playing at node A, and compares value from remaining active to that from terminating at node C. Instead of defining a full maximization problem, I take a reduced form approach to model them. Specifically, I impose the following two assumptions; (1) users' decisions are based only on the state Ω_{it} at nodes located between session $t-1$ and t , and (2) decisions are influenced by an idiosyncratic shock, such that the optimal decision is representable by a probability distribution over each of the available alternatives. This encompasses many specifications of decision rules that involve an idiosyncratic utility shock, some of which I discuss in the Appendix. I denote the probability that user i plays her t -th session on a given day by $\lambda(\Omega_{it})$, and the probability that user i remains active after session t by $\delta(\Omega_{i,t+1})$. I treat these probability distributions as model primitives.¹⁹ For notational simplicity, I suppress the dependence of these policies on the state. Unless otherwise noted, they depend on $\Omega_{i,t+1}$. From the firm's perspective, δ is an important determinant of the opportunity cost of trial provision; if the rate of termination is high, demand depreciates quickly during the trial, rendering trial provision unprofitable.

¹⁷A commonly imposed normalization that $\sigma_\epsilon = 1$ is not necessary. The scale normalization is achieved by assuming that $f(b_{it})$ has no scaling coefficients. More detailed discussion is provided in the Appendix.

¹⁸This trade-off is also found in the literature of Bandit models, and the index solution exists for this class of model with correlated arms (Dickstein (2018)). I opt to follow a standard dynamic programming approach. This is because I not only need to calculate the policy function, but also the value function from the dynamic programming problem in order to use it as an input to the adoption model.

¹⁹By treating the optimal policy as a primitive, I require that these policies remain unchanged in the counterfactual of free trial provision. As I discuss in Section 7, the game modes included in the free trial are identical to the full product and generate the same flow utility. Hence, any change of the usage pattern from the case of no trial is attributable to the incentive of learning. Since the frequency and the termination do not influence learning-by-using, the optimal actions should remain the same in the counterfactual.

Given the structure of the decisions of frequency and termination, I derive the formula for $\beta(\Omega_{i,t+1})$: the discount factor between session t and $t+1$. Assuming that users discount future utility by β per one calendar day, $\beta(\Omega_{i,t+1})$ is obtained as the expected discount factor between the date that session t is played and the date that session $t+1$ is played. The expectation is over whether the user remains active after session t , and when she plays session $t+1$; because the optimal action at each node depends on an idiosyncratic shock that only realizes at that node, a user's future actions are stochastic to herself. Formally, $\beta(\Omega_{i,t+1})$ is characterized as follows.

$$\begin{aligned}\beta(\Omega_{i,t+1}) &= \delta\lambda + \delta(1-\lambda)\lambda\beta + \delta(1-\lambda)^2\lambda\beta^2 + \dots \\ &= \delta\frac{\lambda}{1-(1-\lambda)\beta}.\end{aligned}\tag{6}$$

The intuition is as follows. After session t the user remains active with probability $\delta(\Omega_{i,t+1})$. Conditional on staying active she plays session $t+1$ on the same day with probability $\lambda(\Omega_{i,t+1})$, on the next day with probability $(1-\lambda(\Omega_{i,t+1}))\lambda(\Omega_{i,t+1})$, incurring the daily discount factor β , and so on.

4.1.3 State variables and their evolution

Match value and its learning-by-using I denote the true match value of customer i with the game by a vector $\theta_i = \{\theta_{i1}, \theta_{i2}, \dots, \theta_{iM}\}$, where M is the number of modes available in the full product. Users are heterogeneous in their match values. I assume that θ_i follows multivariate normal distribution; $\theta_i \sim N(\mu, \Sigma)$, where $\mu = \{\mu_1, \mu_2, \dots, \mu_M\}$ is the average match value of the population and Σ is an arbitrary variance-covariance matrix. Two dimensions of heterogeneity are captured. Heavy gamers play all modes more extensively than light gamers, generating positive correlations. On the other hand, users who like mode m tend to play only mode m and not other modes. This generates negative correlations.

Upon arrival at the market, the customer does not know the realization of θ_i , and has rational expectation about it; her prior about the distribution of θ_i is equal to the distribution of the match value in the population.²⁰ In addition, the customer receives a vector of initial signals $\tilde{\theta}_{i0} = \{\tilde{\theta}_{i10}, \tilde{\theta}_{i20}, \dots, \tilde{\theta}_{iM0}\}$. The initial signal represents any information or impression that a user has about the product ex-ante. It creates heterogeneity in the initial perceived match value. I assume

²⁰This assumption does not allow for possible bias in the initial belief. The bias in the belief, if it exists, is not separately identified from other deterministic utility evolution, and hence is currently subsumed in $c(\nu_{imt})$.

that the initial signal is independent across game modes, and is normally distributed conditional on her true match value; $\tilde{\theta}_{im0} | \theta_{im} \sim N(\theta_{im}, \tilde{\sigma}_m^2)$. Henceforth, I denote the diagonal matrix of the variance of the initial signal by $\tilde{\Sigma}$. The customer forms an initial belief as a weighted average of the prior distribution and the received signal in a Bayesian manner.

$$\theta_i | \tilde{\theta}_{i0} \sim N(\mu_{i1}, \Sigma_1), \quad (7)$$

$$\text{where } \mu_{i1} = \mu + \Sigma(\Sigma + \tilde{\Sigma})^{-1}(\tilde{\theta}_{i0} - \mu),$$

$$\Sigma_1 = \Sigma - \Sigma(\Sigma + \tilde{\Sigma})^{-1}\Sigma.$$

The initial belief is thus represented by $b_{i1} = \{\mu_{i1}, \Sigma_1\}$.

When a user plays game mode m at each session t , she receives a signal informative about her true match value for that game mode. I assume that the signal s_{imt} is unbiased given the true match value and normally distributed as follows;

$$s_{imt} | \theta_{im} \sim N(\theta_{im}, \sigma_s^2).$$

I assume that the variance of the signal σ_s^2 remains the same over time. Introducing a time-varying signal distribution makes the model computationally intensive, and hence I opt to maintain a simple structure. Given the realized signal, the user updates the belief following the Bayesian formula.

$$\mu_{i,t+1} = \mu_{it} + \Sigma_{it} Z'_{it} (Z_{it} \Sigma_{it} Z'_{it} + \sigma_s^2)^{-1} (s_{imt} - \mu_{imt}), \quad (8)$$

$$\Sigma_{i,t+1} = \Sigma_{it} - \Sigma_{it} Z'_{it} (Z_{it} \Sigma_{it} Z'_{it} + \sigma_s^2)^{-1} Z_{it} \Sigma_{it}, \quad (9)$$

where Z_{it} is a 1 by M vector whose m -th element is one and zero elsewhere. The correlations between match values determine the learning spill-overs across game modes. If the match values for two game modes are highly correlated, a signal received from one mode helps update the belief for the other.²¹ Also, σ_s determines the speed of learning. When σ_s is small, the signal is more precise and hence learning is quick.

In the model, the notion of initial uncertainty discussed earlier is captured by the variance of the initial belief Σ_{i1} . Customers are aware that their belief involves an error and hence they face a risk of mismatch. When customers are risk averse, $\rho < 1$ in Equation (4) and the expected

²¹This Bayesian updating structure of a normal distribution does not require to keep track of $\Sigma_{i,t}$ in the state space. Instead, it suffices to keep the mean belief μ_{imt} and the number of times each option is taken in the past ν_{imt} (Erdem and Keane (1996)). This allows one to reduce the effective state space to $\Omega_{it} = \{\{\mu_{imt}, \nu_{imt}\}_{m=1}^M, h_t\}$.

utility from each of the future sessions is lowered. This implies that when users calculate her product valuation in the adoption model, the value diminishes. This is more pronounced when the magnitude of uncertainty that customers face is large, reflected in large $\tilde{\Sigma}$. The Bayesian learning structure ensures that the variance of the belief declines as the user accumulates usage experience. The willingness to pay is likely to increase as a result of learning when customers are sufficiently risk averse, learning is quick, and utility does not decay quickly,

Evolution of other state variables ν_{imt} evolves deterministically; $\nu_{im1} = 0$ for all m , and $\nu_{im,t+1} = \nu_{imt} + 1$ if m is chosen at session t , and $\nu_{im,t+1} = \nu_{imt}$ otherwise. The weekend indicator is i.i.d, and it is 1 with probability $2/7$ and zero with probability $5/7$. This stochastic weekend arrival helps reduce the dimension of state variables; deterministic weekend arrival requires to keep track of the day of the week in the state.²² This completes the description of the model for usage. This problem is solvable by backward induction. The solution consists of the optimal decision rule and the associated value function at each of the states.

4.2 The model of adoption under no free trial

In the adoption model, each customer makes the adoption decision given her expected product valuation. When there is no free trial, a user’s product valuation is represented by her ex-ante value function $V(\Omega_{i1})$: the sum of the utility she expects from the product in the future, evaluated at the initial state Ω_{i1} . In addition, I allow for an incentive to wait for future price drops by formulating the model as a dynamic programming problem (Nair (2007)).

I assume that the market consists of N customers. They are heterogeneous, in that the initial belief b_{i1} is customer-specific. In line with the frequency of the price data, I assume that one period in the adoption model is one calendar week. At each week τ , a fraction λ_τ^a of the customers randomly arrive. Each customer makes a purchase decision by comparing the value from buying to that from waiting for a price drop. If she makes a purchase, she quits the market and moves to the usage model described above. If she does not make a purchase, she comes back to the market in the following week and makes the decision again. I assume that the product is available for 52 weeks after the release date, and hence waiting beyond 52 periods generates zero payoff. A new version of the game is released at week 52, when the sales of older version essentially end.

²²Since h_t evolves at the calendar day level, the discount factor $\beta(\Omega_{i,t+1})$ defined in Equation (6) needs to take that into account. Hence in practice, I replace relevant λ in Equation (6) by its expectation over the realization of h_{t+1} .

The value function associated with the purchase problem at week τ is

$$V_{ip}(\Omega_{i1}, p_\tau) = \mathbb{E}[\max\{V(\Omega_{i1}) - \eta_i p_\tau + \epsilon_{1i\tau} \sigma_p, \beta V_{ip}(\Omega_{i1}, p_{\tau+1}) + \epsilon_{0i\tau} \sigma_p\}],$$

where p_τ is the current price. If the customer buys the product, she receives the value $V(\Omega_{i1})$ and pays p_τ . If she does not buy at week τ , she receives continuation payoff of staying in the market $V_{ip}(\Omega_{i1}, p_{\tau+1})$. I assume perfect foresight for the future prices.²³ $\epsilon_{i\tau} \sigma_p$ is i.i.d, and follows type 1 extreme value distribution with variance σ_p^2 .²⁴ This dynamic programming takes a form of optimal stopping problem, whose solution is obtained by backward induction. I do not model social learning, and hence the value from purchase $V(\Omega_{i1})$ remains constant over time. In order to account for heterogeneity in the price elasticity indicated in Figure 2, I assume that η_i follows log-normal distribution with mean μ_η and variance σ_η^2 . For simplicity, I assume that η_i is independent from θ_i . The probability that customer i makes a purchase at week τ follows the logit form.

$$P_{ip}(\Omega_{i1}, p_\tau) = \frac{\exp\left(\frac{1}{\sigma_p}(V(\Omega_{i1}) - \eta_i p_\tau)\right)}{\exp\left(\frac{1}{\sigma_p}(V(\Omega_{i1}) - \eta_i p_\tau)\right) + \exp\left(\frac{\beta}{\sigma_p} V_{ip}(\Omega_{i1}, p_{\tau+1})\right)}.$$

The customer's willingness to pay for the product is defined by $\frac{V(\Omega_{i1})}{\eta_i}$: the value of the product measured in dollars.

4.3 Multiple segments

The model described above accounts for customer heterogeneity with respect to the true match value θ_i , the belief b_{it} , and the price coefficient η_i . However, all the population-level parameters in the usage model are common across users; heterogeneity of usage patterns are attributed solely to the variation of match value realization. In order to allow for more flexible representation of customer heterogeneity, I allow for the existence of multiple segments $r = \{1, 2, \dots, R\}$. In particular, I allow the vector of mean match value μ and the variance of utility shock in the mode choice σ_ϵ to be heterogeneous. I denote segment-specific parameters with subscript r . I also let the variance of the initial belief be heterogeneous, denoted by $\Sigma_{1r} = \kappa_r(\Sigma - \Sigma(\Sigma + \tilde{\Sigma})^{-1}\Sigma)$ with $\kappa_1 = 1$. Heterogeneity in μ allows for the existence of ex-ante heavy and light user segments. Heterogeneity

²³The evolution of price follows very similar paths to other versions released in other years. Hence, assuming instead that customers have rational expectation based on the average of the prices of previous versions hardly changes the result.

²⁴Since $V(\Omega_{i1})$ is already scale-normalized, I do not need to normalize σ_p^2 .

in σ_ϵ and Σ_1 adds flexibility in fitting game mode selection of users with different usage intensity. The probability that each user belongs to segment r is denoted by ξ_r .

5 Identification and estimation

5.1 Parameter identification

In this section, I outline the intuition behind identification of the key parameters. In particular, I address two main challenges: (1) separate identification of learning from other channels that influence the evolution of the users' actions, such as boredom, and (2) separate identification of each of the four factors of learning. A formal identification argument and identification of other parameters are presented in the Appendix. For simplicity, here I consider a case with a single segment; $R = 1$. I denote the states observable to a researcher by $\bar{\Omega}_{it} = \{\{\nu_{imt}\}_{m=1}^M, h_t\}$. The difference from Ω_{it} is that $\bar{\Omega}_{it}$ does not include the belief b_{it} , which is unobservable to a researcher.

I first separately identify learning and other channels using observation of $x_{imt}^*(\bar{\Omega}_{it})$: the hours of play at each state. "Identification of learning" refers to the identification of the distribution of mean beliefs μ_{imt} for each m at each $\bar{\Omega}_{it}$. Once it is identified, learning — how beliefs evolve across states — is identified immediately. On the other hand, other channels are captured by $c(\nu_{imt})$. Separate identification of the two relies on two features of the model. First, $c(\nu_{imt})$ is a deterministic function of usage history ν_{imt} . Hence, users who share the same history ν_{imt} face the same $c(\nu_{imt})$. Second, the evolution of μ_{imt} due to learning is stochastic, involving initial signal $\tilde{\theta}_{i0}$ and post-session signals s_{imt} . Moreover, because of rational expectations, users' mean beliefs stay the same on average after receiving an incremental signal: $\mathbb{E}(\mu_{im,t+1}|\mu_{imt}) = \mu_{imt}$. These conditions imply that conditional on the history of usage up to session t , how the *average* hours of play x_{imt}^* evolves from state $\bar{\Omega}_{it}$ to $\bar{\Omega}_{i,t+1}$ is solely attributed to the evolution of $c(\nu_{imt})$; evolution of μ_{imt} due to learning cannot influence the average behavior because of rational expectation. On the other hand, how the *variance* of x_{imt}^* across users evolves is solely attributed to the evolution of μ_{imt} ; $c(\nu_{imt})$ cannot influence the variance because users sharing the same history has the same $c(\nu_{imt})$. This achieves separate identification of the distribution of μ_{imt} due to learning and $c(\nu_{imt})$. In the Appendix, I provide a formal argument of the identification of the distribution of μ_{imt} at each $\bar{\Omega}_{it}$.²⁵

²⁵This argument assumes away sample truncation due to switching and terminating. In the Appendix I show how to accommodate these factors.

Next I consider separate identification of the four factors of learning. Each of the four factors is captured by parameters $\{\rho, \tilde{\Sigma}, \sigma_s^2, \Sigma\}$: risk aversion by ρ , the magnitude of initial uncertainty by $\tilde{\Sigma}$, speed of learning by σ_s^2 and learning spill-overs by Σ , respectively. The distribution of μ_{it} at each $\bar{\Omega}_{it}$, which I identified in the previous paragraph, is sufficient to identify Σ , $\tilde{\Sigma}$ and σ_s^2 . Specifically, I use the evolution of $Var(\mu_{it} | \bar{\Omega}_{it})$. The intuition is as follows. In the initial session, each user forms the initial belief using her prior and the initial signal; the distribution of beliefs μ_{i1} reflects Σ and $\tilde{\Sigma}$. As she learns her true match value θ_i , the distribution of μ_{it} converges to that of θ_i , which reflects only Σ . Moreover, the speed of convergence is determined by the precision of the signal σ_s^2 . Hence, by observing the variance of the belief at the early stage of consumption, that in the long-run, and the speed of convergence, one can identify Σ , $\tilde{\Sigma}$ and σ_s^2 .

Finally, the identification of ρ relies on the intertemporal switching across game modes during the initial experimenting periods. Since all the other learning parameters and other channels $c(\nu_{imt})$ are identified solely from the observation of the hours of play, the only remaining parameter to fit the initial switching pattern is ρ . Intuitively, given the belief users experiment with smaller number of modes if ρ is small. When ρ is small, the customers are risk averse and hence trying a new, unfamiliar game mode is more costly.

5.2 Estimation

I estimate the model using simulated method of moments. Given a set of candidate parameters, I solve the dynamic programming problem of adoption and usage for each of the discrete segments r by backward induction. In solving the value function, I use the discretization and interpolation scheme introduced by Keane and Wolpin (1994). Once the solution is computed, I simulate sequences of actions according to the optimal policy. I draw a set of true match values, initial signals, and post-session signals and take the assigned actions at each session. This set of samples serves as pseudo-data. I then calculate the difference between the moments in the data and the pseudo-data. The estimated parameters are the ones that minimize this difference. Formally, for a vector of parameters θ the estimator $\hat{\theta}$ is given by the following minimization problem.

$$\hat{\theta} = \arg \min_{\theta} m_k(\theta)' \hat{V}^{-1} m_k(\theta),$$

where $m_k(\theta)$ is a vector, with rows containing the difference between the data and model moments. \hat{V} is a weighting matrix.²⁶

The set of moments is selected to closely follow my identification strategy. For the model of usage, at each observed history of play $\{\nu_{imt}\}_{m=1}^M$, I take as moments (1) the probability that each game mode is selected, (2) the probability that a user switches modes from the previous session, (3) the mean and variance of the hours of play, (4) the average duration between the current and the next session and (5) the probability of termination. Since the number of possible paths grows as t gets larger, there are only 172 states that I have a sufficient number of samples to satisfactorily compute these moments. Most of them are located at the early stages of usage history.²⁷ In order to augment the set of moments in later periods, I calculate the same measures at each session t , but aggregated across the full history of past game mode selections $\{\nu_{imt}\}_{m=1}^M$ and use them as moments. Also, in order to exploit the variation of usage patterns across users with different usage intensity, I calculate the above moments with extra conditioning on some measures of past usage intensity. The set of extra variables to be conditioned on are presented in the Appendix. Finally, I add as an extra set of moments the difference of the average hours of play between weekdays and weekends, and the probability that users play multiple sessions within a single day. These extra moments are designed to aid the identification of α and λ , respectively. I only use the first 30 sessions as the moments to ease the computational burden. As shown in Section 3, most of consumption dynamics, and hence the implied customer learning, stabilize within the first 10 sessions. Hence, the variation from the initial 30 sessions is sufficient to identify both the mechanism behind learning and the distribution of the true match value.

The data used to identify the model of adoption are the rate of adoption at each calendar week τ from the release until week 16, which is two weeks before Christmas. The empirical rate of adoption is equal to the proportion of customers making a purchase at that week in the data, multiplied by the market share of the product. I do not use data on and after Christmas. This is because people activating the product on the Christmas may have received it as a gift, and hence including their activation as a purchase would possibly bias the estimate of the price coefficient. In total, I have 7,375 moment conditions to estimate 47 parameters. The step-by-step estimation procedure and construction of all the moments are detailed in the Appendix.

²⁶As a weighting matrix, I use a diagonal matrix, whose $\{k,k\}$ element corresponds to the inverse of the mean of the sample moment. This works to equalize the scale of the moments by inflating the moments that have a smaller scale (e.g. choice probability) while suppressing the moments with a larger scale (e.g. duration between sessions).

²⁷I use the moments from the states with more than 30 observations.

$c(\nu_{imt})$, $\lambda(\Omega_{it})$ and $\delta(\Omega_{it})$ are specified as quadratic functions with respect to the number of past sessions, where their coefficients are allowed to vary across users with different match values. The customer arrival process λ_t^p is specified as a uniform arrival rate λ_u^a and the initial mass of arrival at the release date λ_0^a . I assume that the timing of arrival is independent from the distribution of initial beliefs. Assuming that N potential customers exist in the market, the number of customers arriving at each week is represented as $[N\lambda_0^a, N\lambda_u^a, N\lambda_u^a, N\lambda_u^a \dots]$. Since the number of total customers arriving at the market equals N , it follows that I can normalize $\lambda_0^a = 1$ and estimate only λ_u^a as the rate of arrival in the later weeks relative to the initial week. While these assumptions are not very flexible, the data provide only 16 points of observation, from which I identify both the arrival process and the distribution of price coefficient. Hence, I opt for a simple process to avoid identification issues. Market size N is calibrated outside the model. I assume that N is equal to the installed base of consoles, multiplied by the share of all sport games among all the game sales.

I assume that the variance of the initial signal is proportional to the variance of the true type; $\tilde{\sigma}_m^2 = \kappa\sigma_m^2$. Also, without loss of generality I normalize the mean match value of segment 1 customers for game mode 3 to 30, and define other parameters and the mapping from the belief to the optimal hours of play relative to it. For the number of discrete segments, I assume $R = 2$.

6 Estimation Results

In order to conduct model validation exercises, I randomly split 4,578 users into an estimation sample of 3,778 users and a holdout sample of 800 users. The parameters are estimated using the estimation sample, and model fit is cross-validated on the holdout sample. In this section, I present the estimated parameters, and the model fit with all 4,578 users in the data. The model fit of the holdout sample is provided in the Appendix.

6.1 Parameter estimates of usage model

In Table 2, I present selected parameter estimates for the usage model. The standard errors are simulated using 1,000 sets of bootstrapped data, each of which is randomly re-sampled from the original data with replacement. In Table 2a, I show the estimates of the parameters common across all users. The coefficient of risk aversion is $0.215 < 1$, indicating significant risk aversion. The standard error of the match value distribution is much smaller for game mode 3; because

Table 2: Parameter estimates

Parameters		Estimates	Std.error
Risk aversion ρ		0.215	0.034
Holiday effect α		1.396	0.023
Distribution of match value			
Std.errors	σ_1	69.149	0.665
	σ_2	83.374	2.464
	σ_3	35.881	3.513
	σ_4	64.096	2.145
Correlations	ρ_{12}	0.510	0.059
	ρ_{13}	0.262	0.093
	ρ_{14}	0.588	0.035
	ρ_{23}	0.207	0.141
	ρ_{24}	0.515	0.050
	ρ_{34}	0.541	0.069
Initial signal var κ		0.323	0.095
Post-session signal s.e σ_s		28.497	0.737

(a) Common parameters

Parameters		Segment 1		Segment 2		
		Estimate	Std.error	Estimates	Std.error	
Mean match value	μ_{11}	24.062	16.359	μ_{12}	107.106	3.604
	μ_{21}	33.844	8.090	μ_{22}	95.780	3.593
	μ_{31}	30	0	μ_{32}	103.449	1.945
	μ_{41}	32.089	6.616	μ_{42}	97.070	6.810
Initial uncertainty	k_1	1	0	k_2	7.758	1.415
Logit shock s.e	$\sigma_{\epsilon 1}$	2326.129	37.541	$\sigma_{\epsilon 2}$	3227.733	214.038
Proportion of seg 1	ξ_1	0.578	0.016			

(b) Segment-specific parameters

Note: μ_{31} and k_1 are normalized. Standard error is calculated by 1,000 bootstrap simulations.

of the simplicity of the mode, match values do not vary much across users. This is an estimate consistent with the observation of no experimenting for mode 3 presented in Figure 6. Also, correlation coefficients are all positive. High match value for one game mode implies high match value for another. However, as I show below, the magnitude of the correlation is not high enough to generate much learning spill-over. In Table 2b, I present segment-specific parameters. Each of the two discrete segments respectively captures the behavior of light users and heavy users. All the parameters for segment 2 are inflated to capture the large gap of usage intensity between light and heavy users.²⁸

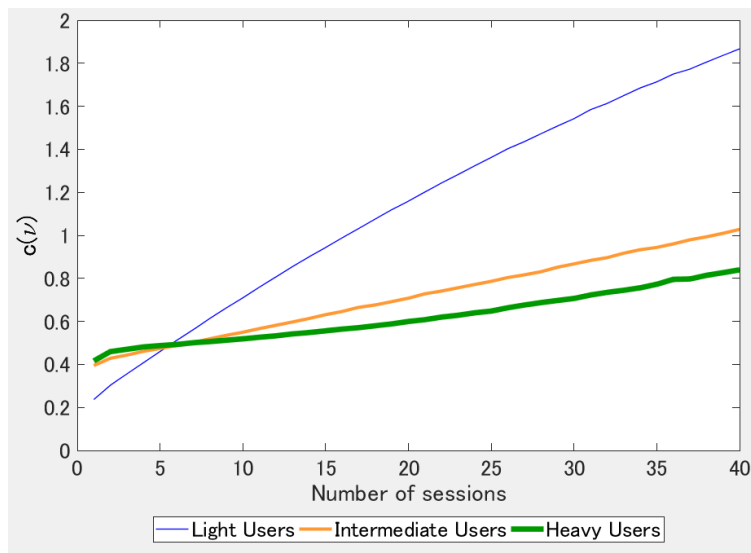


Figure 8: Evolution of estimated $c(v_{imt})$

Note: Each line corresponds to the average evolution of $c(v_{imt})$ of users who belong to each bin of usage intensity. They are calculated using 50,000 simulated sequences of actions. Bins of usage intensity are defined as in Figure 3.

In Figure 8, I present the evolution of estimated “other factors” effect $c(v_{imt})$ for each bin of usage intensity. Higher $c(v_{imt})$ implies lower marginal utility from an extra hour of play. Utility monotonically decays over time; the increase of initial utility due to skill acquisition or novelty effects does not seem to exist. The utility of heavy users tend to decay slower than others, consistent with Figure 4. As I detail in the Appendix, all the parameters of $c(v_{imt})$ are precisely estimated; aside from learning, usage experience directly influences utility. This indicates the need to control for such contaminating channels in order to correctly evaluate the mechanism behind learning.

²⁸While the estimated magnitude of initial uncertainty segment 2 faces is disproportionately high, this merely reflects the tight curvature of the utility due to small ρ . Since the flow utility is quite flat at a high match value, in order to capture the fact that the uncertainty also reduces heavy users’ initial utility, the variance of the belief needs to be magnified accordingly.

6.2 Model fit and implications for usage pattern

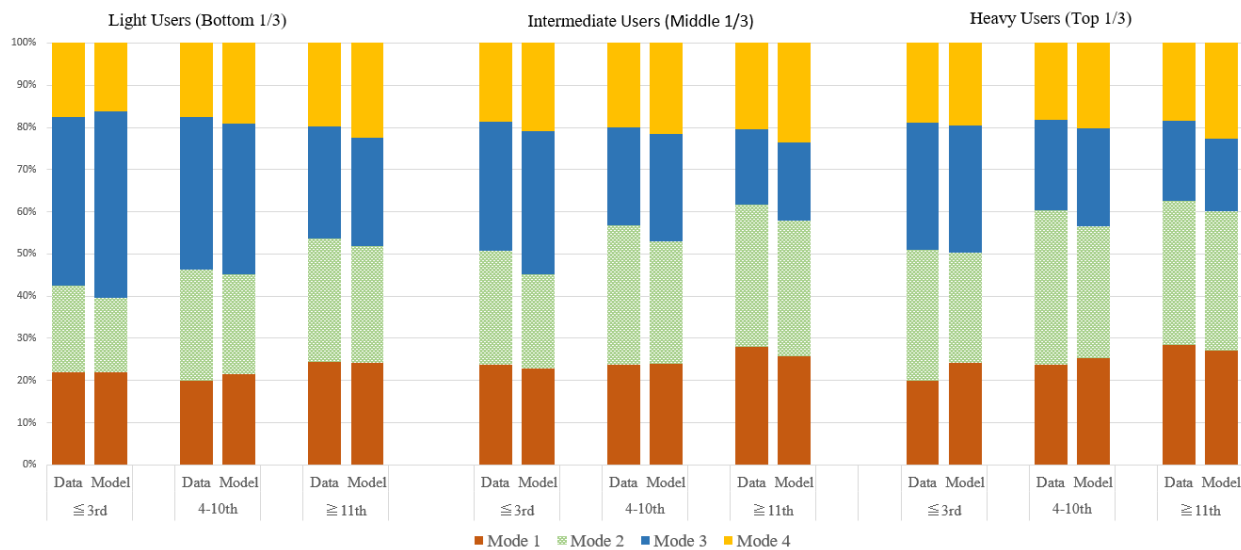


Figure 9: Model fit of game mode choice for each usage intensity

Note: The data part is identical to Figure 3. The model counterpart is computed from 50,000 simulation sequences. Usage intensity is defined as in Figure 3.

Obtaining a good model fit is particularly important in this study. This is because the precision of the trial revenue predictions relies on that of the estimated willingness to pay. Good fit to the post-purchase behavior is its necessary condition. In Figure 9 through 12, I present the model fit for each of the main data variations. Since I only use the observations up to the 30th session to create moments, each figure represents in-sample fit up until that point, and out-of-sample afterward. In Figure 9, I show the model fit for the aggregate pattern of game mode selection across users with different intensity, and its evolution over time. Heterogeneities in both cross-sectional and intertemporal dimensions are well captured. Light users tend to play mode 3 while heavy users prefer mode 2. Moreover, users gradually switch from mode 3 to other game modes. The model slightly overestimates the probability that mode 3 is selected at the beginning, and that mode 4 is selected in the long-run, but the other parts fit the data quite well.

In Figure 10, I present model prediction hit rate of each individual user's game mode selection. The hit rate in this setup is equivalent to the choice probability that the model assigns to the mode actually selected by each user at each session, conditional on the usage history up until that point. It is obtained by integrating Equation 5 over the unobservable beliefs: $\mathbb{E}(P_m(\Omega_{it})|\{\nu_{imt}\}_{m=1}^M, h_t)$. In order to integrate over the distribution of the belief conditional on the past actions, I employ simulation with importance sampling proposed by Fernandez-Villaverde and Rubio-Ramirez (2007).

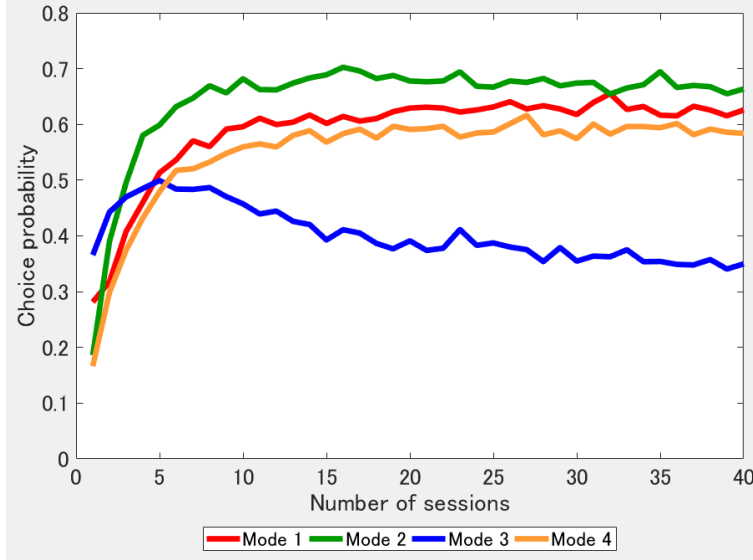


Figure 10: Model prediction hit rate: individual-level game mode selection

Note: The hit rate is the probability that the model assigns to each of the observed mode selections of each user at each session: $E(P_m(\Omega_{it})|\{\nu_{imt}\}_{m=1}^M, h_t)$. The figure shows its average across users who selected each mode at each session.

Details are provided in the Appendix.

Each of the lines in Figure 10 represents the model hit rate for each user at each session, averaged across users who selected the same mode. Since there is no history available to be conditioned on at the beginning, the choice probability the model assigns to each individual action is almost identical to the empirical proportion that each game mode is selected. Over the first few sessions, the information of past usage pattern significantly improves the hit rate. However, during the period where the perceived match value and the associated actions evolve due to learning, the past usage is not a perfect predictor of the future actions. As learning stabilizes around the 10th session, the prediction hit rate reaches its peak at around 60 to 65 percent. On the other hand, the hit rate for model 3 remains relatively low. As shown in Figure 6, the play records of mode 3 involve more switches than the other modes in the long run; predicting future behavior is more difficult when the user switches her choice more frequently. However, the model still has a certain predictive power for mode 3; if the model had lost its predictive ability completely, then the hit rate would be equal to the proportion that mode 3 is chosen in the data, which is 0.243.

The hit rate for the game mode selection, averaged across all the sessions and the modes, is 0.542. The associated positive likelihood ratio (LR+) is 3.557. Thus, the probability that the model assigns to the mode selected in the data is 3.56 times higher than the probability the model

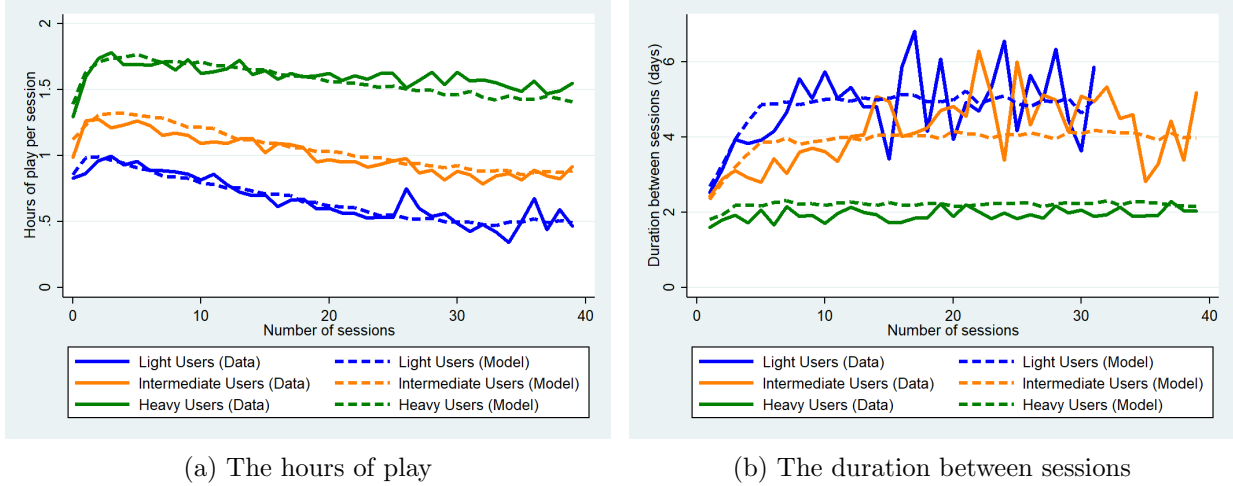


Figure 11: Model fit of the hours and the durations

Note: The data part is identical to Figure 4. The model counterpart is calculated from 50,000 simulation sequences. The definition of the bin is the same as in Figure 3.

assigns to the modes not selected. Even for the worst-fitting mode 3, the average hit rate is 0.397 and LR+ is 2.56. This is supportive evidence that the model is able to capture individual-level behavior, and hence correctly calculate each customer’s product valuation.

In Figure 11, I show the model fit of the hours of play and the duration between sessions. The hours of play are almost perfectly captured in-sample. Furthermore, the out-of-sample fit for intermediate and heavy users are sufficiently close to the observed pattern. Since the deterministic part of the utility is monotonically decreasing, the initial increase of the hours of play is attributed solely to the utility increase due to the reduction of the uncertainty.

The duration is captured reasonably. Since I opt for a simple functional form for λ , the bumpy pattern of the light and intermediate users are ignored and only the average is matched. The bumpy pattern of the data, while pronounced even at the aggregate level in Figure 11, is not correlated with other behaviors in the data. Hence, it is likely to come from factors outside of the model, such as the idiosyncrasy of the utility from the outside option.²⁹

In Figure 12, I show the probability of termination and the switching pattern. The probability of termination is underestimated after the 5th session, but the magnitude of the error is very small. The switching patterns are tracked reasonably. Two different patterns of evolution that I discussed in Section 3 are both correctly matched. The estimates of other parameters and additional model

²⁹This fluctuation of play frequency indicates that users may bunch sessions. The assumption currently imposed is that such consumption lumpiness does not influence the initial willingness to pay and hence smoothing it out through the model does not bias its estimate.



Figure 12: Model fit of termination and switching patterns

Note: The data part is identical to Figure 5 and 6. The model counterpart is calculated from 50,000 simulation sequences.

fit check for usage patterns are provided in the Appendix. In particular, there I report the result of two model validation exercises. I show that the model provides a reasonable fit to (1) holdout sample of 800 users, and (2) a set of users playing a version released in another year.

6.3 Parameter estimates, model fit and implications for adoption model

Table 3: Parameter estimates (Adoption model)

Parameters	Estimates	Std.error
Price coef mean μ_η	28.064	0.410
Price coef s.e σ_η	46.271	0.002
Arrival rate λ_u^a	0.098	0.003
Logit shock s.e σ_p	1.705	0.151

Note: Standard error is calculated by 1,000 bootstrap simulations.

In Table 3, I show parameter estimates of the adoption model. The reported mean price coefficient is lognormal; the mean of the price coefficient itself is $\exp(\mu_\eta)$, which is at the order of 10^{12} . This is reasonable given that a vast majority of potential customers in the market don't make a purchase. In Figure 13, I present the estimated distribution of customers' willingness to pay, evaluated at the initial belief: $V(\Omega_{i1})/\eta_i$. This is the histogram for users whose willingness to pay is between \$1 and \$500 and covers 31.1 percent of the whole population. A majority of people excluded from the figure exhibit willingness to pay lower than \$1 and can be considered as never-buyers. The distribution exhibits a large proportion of low willingness to pay customers

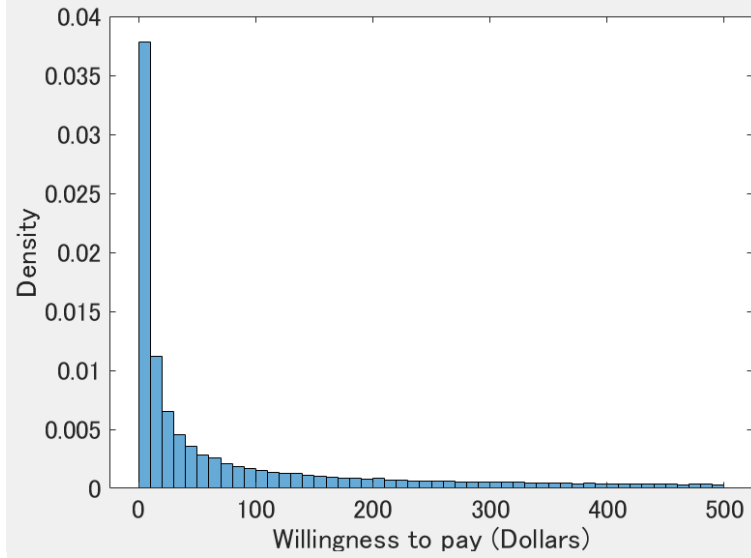


Figure 13: Distribution of willingness to pay

Note: Willingness to pay is defined as $V(\Omega_{i1})/\eta_i$. The histogram is the willingness to pay of 1,991,200 simulated samples. For expositional clarity, I only draw the histogram for users whose willingness to pay falls within the interval [\$1, \$500].

and a handful of very high willingness to pay customers: a pattern consistent with our industry knowledge. In Figure 14, I show the model fit for the weekly rate of adoption: the number of customers making a purchase at each week divided by the total market size. The fit is almost perfect. The existence of the initial peak and the second peak corresponding to the lower price is captured by the heterogeneity of the price coefficient.

6.4 Examining the mechanism behind customer learning

In this section, I illustrate the mechanism behind customer learning. In particular, I outline how each of the four factors of learning is at play, which in turn provides implications for the optimal trial design. In Figure 15a, I show the evolution of the magnitude of uncertainty that a user faces. The uncertainty is measured by the coefficient of variation of the belief: σ_{imt}/μ_{imt} . Users face significant initial uncertainty. In particular, the belief of light users has a standard error that is 3.2 times higher than the mean. Reporting this in terms of willingness to pay, if a customer has an initial willingness to pay of p dollars, then the 95 percent confidence interval of her true willingness to pay is $[0.436p, 1.758p]$.³⁰ For example, if a customer has a perceived willingness to pay of \$50, then the 95 percent confidence interval is [\$21.80, \$87.90]. On the other hand, heavy users face

³⁰Since the value function is nonlinear, the confidence interval of the willingness to pay is asymmetric despite the belief following a normal distribution.

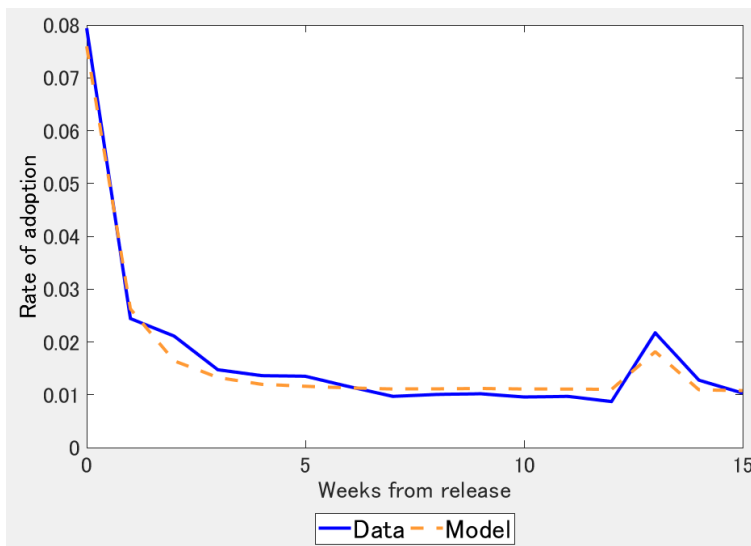


Figure 14: Pattern of purchase

Note: The data part is identical to Figure 2 except that the scale is now weekly market share. The model counterpart is calculated from 1,991,200 simulation sequences.

smaller magnitude of uncertainty. This appears reasonable, for users with higher perceived match value may engage more in pre-purchase information search. The speed of uncertainty reduction is quite fast, although the uncertainty does not collapse to zero in the short run.

In Figure 15b, I show the evolution of the average product valuation in the market, measured as a percentile change from the initial value. The inverse U-shape is attributed to risk aversion and fast reduction of uncertainty in early periods, and the deterministic utility decay presented in Figure 8 in later periods. At the peak after the 4th session, product valuation increases by 8.8 percent on average across all users. Notably, the light users and heavy users experience more increase than intermediate users, exhibiting non-monotonicity. For light users, their marginal return from uncertainty reduction is high because the magnitude of uncertainty they face is quite large. On the other hand, heavy users expect to play more sessions, and hence the sum of the increase of the flow utility is larger. Note that for each individual user, learning does not necessarily increase her product valuation. The error involved in the initial belief makes some customers overly optimistic about their match value. After updating, customers may be disappointed. If the magnitude of such negative signal is large enough to offset the gain from lower uncertainty, their willingness to pay goes down. Figure 8 shows that *on average* product valuation goes up due to learning.

In Figure 16, I decompose the impact of learning into the effect on the belief of the selected game mode (own-effect) and that of the modes not selected (spill-over). Each of the lines represents

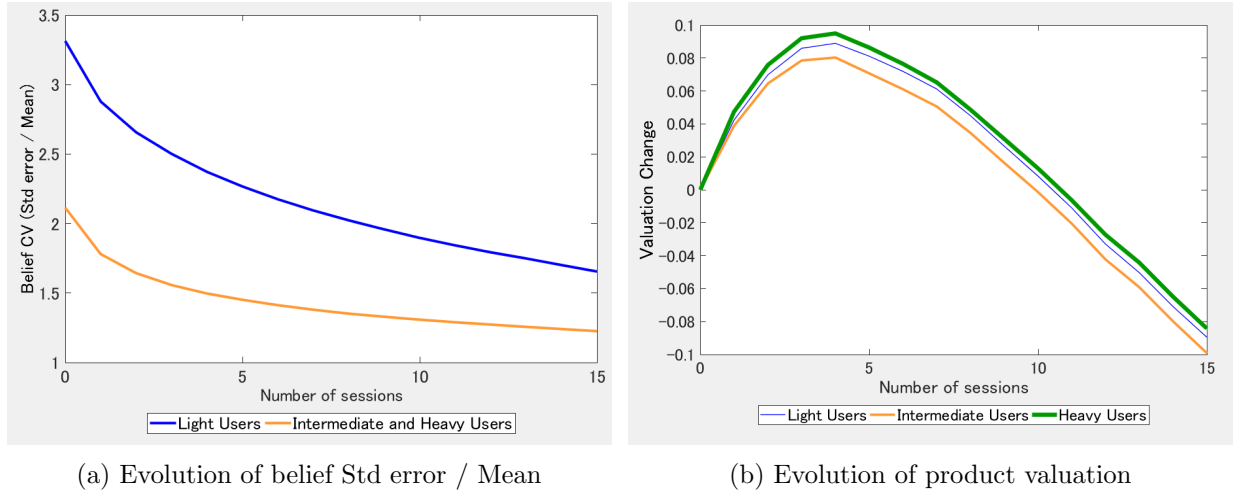


Figure 15: Impact of learning-by-using

Note: Both panels are calculated using 50,000 simulation sequences. In Panel (a), I show the evolution of the coefficient of variation of the belief: σ_{imt}/μ_{imt} . Intermediate and heavy users exhibit almost identical patterns and I aggregate them for exposition. In Panel (b), I present the evolution of the product valuation at each session, measured as a percentile change from the initial value: $\frac{V(\Omega_{it})-V(\Omega_{i1})}{V(\Omega_{i1})}$.

a marginal decline in the variance of the belief due to an incremental signal received at each of the sessions. It is evident that most learning comes from the strong own-effect. One additional session decreases the variance of the own-belief by up to 63 percent, exhibiting rapid learning. On the other hand, the spill-overs play little role. The correlation of match values is not large enough for the informative signal to propagate.³¹ This indicates that provision of feature-limited trial, whose profitability relies on the magnitude of learning spill-over, may not contribute to the revenue increase in the current setup.

7 Managerial implications: the optimal trial design

In this section, based on the estimated demand model, I show how the demand responds to various trial designs and provide revenue implications. Providing a free trial influences both customers' adoption and usage decisions. Some of the customers who do not make a purchase without a free trial may make a purchase with a trial, and vice versa. Usage decisions are influenced by trial restrictions. A feature-limited trial constrains game modes accessible to users. On the other hand, on a time-locked trial, users may strategically select modes so as to learn effectively before the trial expires. In order to evaluate how the demand responds to each of the trial designs. It

³¹Under a Bayesian learning model with normal distribution, spill-overs are virtually non-existent for correlations below 0.8 because of the nonlinearity of the spill-over process.

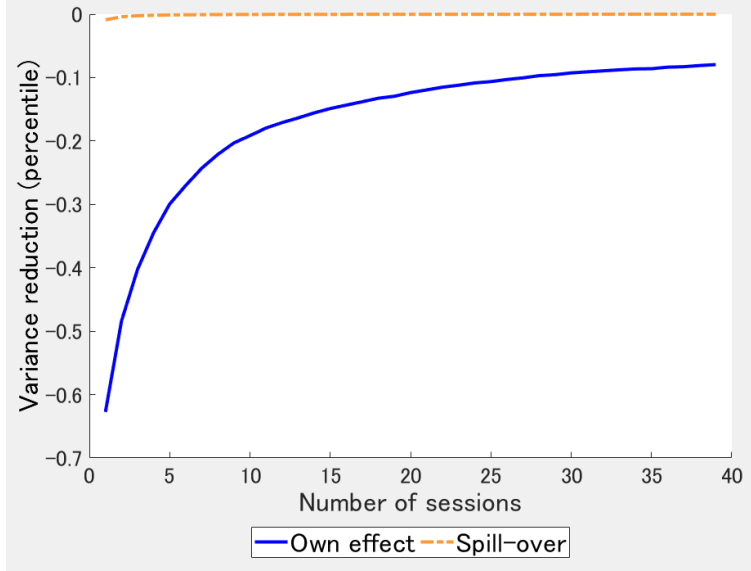


Figure 16: Marginal variance reduction from each session

Note: The figure is computed from 50,000 simulation sequences. For each i and t , I calculate the percentile reduction of the variance of the belief from t to $t+1$, for the mode selected at t : $\frac{\sigma_{i m, t+1}^2 - \sigma_{i m t}^2}{\sigma_{i m t}^2}$. The reported solid line is its average across the simulated sequences. The dashed line corresponds to the average of variance reduction for the modes not selected at t , calculated in a similar way.

requires to extend the model of adoption to incorporate such effects. In what follows, I first describe this extended adoption model. I then simulate firm revenue and compare profitability of different designs. Henceforth, I refer to the model under no trial scenario as “benchmark”. Also, I refer as “time-locked trial” to the one where customers have access to the full product up to a certain number of sessions. Since I assume that learning occurs session by session, the relevant notion of a time limit is with respect to the number of sessions. Similarly, “feature-limited trial” is referred to as the one where customers have access to a limited subset of game modes. I assume that all the modes available in the trial are identical to the full product. I do not consider such strategies as imposing restrictions *within* a mode.

7.1 An extended model of adoption

The sequence of customer decisions under trial provision is as follows. Upon arrival at the market, customers face two options: use the free trial, or buy the full product.³² If a customer buys the full product, she receives the value specified by her value function, in the same way as in the benchmark

³²Since customer utility from playing the game is nonnegative and I assume that trial adoption is costless, “not buying and not trying” is weakly dominated by “trying and not buying”. Hence, I do not consider the former option explicitly.

case. If she adopts the trial, she still chooses the frequency of play, the hours per session and the game mode in the same way as in the benchmark. However, two factors differ for trial users. First, the trial imposes a restriction on the user's choice set. With a time-locked trial, a user can play the trial only until it expires. With a feature-limited trial, she can only access certain game modes. Second, she can opt to buy and switch to the full product at any time. I assume that she visits the purchase decision node at the end of each calendar day that she plays a trial session. At the purchase decision node, she compares the value from making a purchase and staying with the trial. Hence, the model of trial users is a dynamic programming problem, where learning and adoption decisions simultaneously take place. In what follows, I formally specify this extended model of adoption. Since the restrictions imposed on the user actions depend on which type of trial is provided, I specify the model for time-locked case and feature-limited case separately.

7.1.1 The model of adoption under a time-locked trial

A time-locked trial allows customers to play the full product up to \tilde{T} sessions for free. The model is hence similar to the benchmark model of usage up to \tilde{T} , except that the customer visits the purchase decision node at the end of each day. After \tilde{T} , the trial expires and I assume that the purchase decisions thereafter are specified by the adoption model under the benchmark, but with an updated belief.³³

Formally, at each session $t \leq \tilde{T}$ of the trial, a user's optimal game mode selection is specified by the following dynamic programming problem.

$$V_{it}^{TL}(\Omega_{it}, p_\tau, k_t) = \mathbb{E}[\max_{m \leq M} v(b_{it}, \nu_{imt}, h_t) + EV_{it}(\Omega_{it}, p_\tau, k_t) + \epsilon_{imt}\sigma_\epsilon], \quad t \leq \tilde{T},$$

$$\text{where } EV_{it}(\Omega_{it}, p_\tau, k_t) = \begin{cases} \mathbb{E}[\delta\lambda V_{i,t+1}^{TL}(\Omega_{i,t+1}, p_\tau, k_t) + \delta(1-\lambda)V_{i,t+1,p}^{TL}(\Omega_{i,t+1}, p_\tau, k_t) \mid \Omega_{it}, m_{it}], & \text{if } t < \tilde{T}. \\ \mathbb{E}[\delta V_{ip}(\Omega_{i,\tilde{T}+1}, p_\tau) \mid \Omega_{i\tilde{T}}, m_{i\tilde{T}}], & \text{if } t = \tilde{T}. \end{cases}$$

The flow utility remains the same as in the benchmark, for the trial product is identical to the full product. On the other hand, the customer faces different continuation payoffs depending on whether or not they have reached \tilde{T} . At $t < \tilde{T}$, the continuation payoff has two components. With probability $\delta\lambda$, the user plays another trial session on the same day and receives the value from the

³³This implies that during the trial, users may visit the purchase decision node on a daily basis, while they only visit there once a week post-trial. Because the idiosyncratic preference shock affects purchase decisions, frequent visit during the trial may inflate the probability of adoption by itself. In practice, I find that the number of visits during the trial plays little role. This is because the variance of the shock is small relative to the distribution of willingness to pay; the number of customers whose optimal choice flip due to the realization of the shock is small.

next session $V_{i,t+1}^{TL}$. With probability $\delta(1-\lambda)$ the day ends and she moves to the purchase decision node, whose value function is denoted by $V_{i,t+1,p}^{TL}$. I assume that the stochastic termination and frequency terms δ and λ remain the same as in the benchmark. At $t = \tilde{T}$, the current session is the last session playable on the trial and the user goes back to the benchmark model of purchase afterward. The continuation payoff is hence identical to the value function in the benchmark \bar{V}_{ip} , but with product valuation evaluated at state $\Omega_{i,\tilde{T}+1}$. In both cases the continuation payoff is in the expectation over the realization of the signal the user receives from the current session. The state space involves two new elements. p_τ denotes the price in the current calendar week, and $k_t \in \{1, 2, \dots, 7\}$ denotes the current day within the week. These extra state variables influence the decision of the optimal timing of purchase and hence affect V_{it}^{TL} through the continuation payoff.

Now consider the purchase decision node that a user visits after the t -th session. She chooses whether or not to buy the full product by comparing the value of buying to that of staying with the trial. Her value function at the purchase node is

$$V_{i,t+1,p}^{TL}(\Omega_{i,t+1}, p_\tau, k_t) = \mathbb{E}[\max\{\beta V(\Omega_{i,t+1}) - \eta_i p_\tau + \epsilon_{1i\tau} \sigma_p, \beta \bar{V}_{i,t+1}^{TL}(\Omega_{i,t+1}, p_\tau, k_t) + \epsilon_{0i\tau} \sigma_p\}], t < \tilde{T}$$

where $\bar{V}_{i,t+1}^{TL}(\Omega_{i,t+1}, p_\tau, k_t) = \lambda \sum_{k \geq 1} (\beta(1-\lambda))^{(k-1)} V_{i,t+1}^{TL}(\Omega_{i,t+1}, p_{\tau+\tilde{k}}, k_t + k - 7\tilde{k})$, $\tilde{k} = \left\lfloor \frac{k_t + k}{7} \right\rfloor$.

The value from buying is represented by $V(\Omega_{it+1})$: the value updated through the experience in the past t sessions. Since the purchase occurs at the end of the day, the usage of the full product begins on the next day and hence the value is multiplied by the daily discount factor β . On the other hand, the value from staying on the trial, $\bar{V}_{i,t+1}^{TL}$, is characterized by taking an expectation of the value V_{it+1}^{TL} specified above with respect to possible future price level $p_{\tau+\tilde{k}}$. \tilde{k} is the number of calendar weeks between the current and the next purchase decision node. The user takes expectations over the future price because the date of next visit to the purchase node is stochastic. The next visit occurs after her next trial session, and hence the expectation is over all possible durations until the next session: the same logic as the calculation of $\beta(\Omega_{i,t+1})$ in the benchmark. The price is assumed to take the same value within each calendar week τ , and exhibits a discrete jump across weeks. k_t records the day of the week at which each session t is played. If the duration between two sessions is k days, k_t evolves such that $k_{t+1} = k_t + k - 7\tilde{k}$. This results in the form of $\bar{V}_{i,t+1}^{TL}$. The solution to this dynamic programming problem provides the optimal action and the associated value function of a trial user at each state.

Upon arrival at the market, knowing the value of buying the full product and that of adopting

a trial, the customer chooses whether to adopt the trial or to buy the full product. Assuming that customers arrive at the market at the first day of each week, the ex-ante value function upon the arrival at the market is described as the maximum of the two.

$$V_{i1,p}^{TL}(\Omega_{i1}, p_\tau, 1, \epsilon) = \max\{V(\Omega_{i1}) - \eta_i p_\tau + \epsilon_{1i1} \sigma_p, V_{i1}^{TL}(\Omega_{i1}, p_\tau, 1) + \epsilon_{0i1} \sigma_p\}.$$

This completes the characterization of the customer decisions under a time-locked trial.

Provision of a time-locked trial influences user behaviors in multiple ways. In general, when a free trial is provided, customers have an incentive to defer the purchase. They can play an extra trial session and reduce the uncertainty further by deferring the purchase. In particular, in the case of time-locked trial, the trial product is identical to the full product before it expires. Hence, unless there is an expected price increase, the customers are always better off by playing as many sessions as possible in the trial; they receive the same flow utility and better continuation payoff from the option value of future learning opportunities. Nonetheless, in reality people may purchase the full product before the trial expiration date. In the model, this is captured by the idiosyncratic utility shock ϵ .

Trial provision may also prompt users to experiment more with the product. In the benchmark case, the option value of experimenting is simply that the user can make a better informed *game mode selection* in the future. In the trial, the option value also contains that of better informed *purchase decision*. In particular, while playing a time-locked trial, users are aware that there is a time limit \tilde{T} to receive this extra option value. Hence, they are more likely to engage in experimentation.

All other aspects of customer behavior not discussed here, such as the customer arrival process, are assumed to remain the same as in the benchmark. The solution to the customer's dynamic programming problem provides the probability that for a given trial restriction \tilde{T} , a customer with a belief b_{it} and play history $\{\nu_{imt}\}_{m=1}^M$ makes a purchase at price p_τ . I denote this probability by $Pr(\Omega_{it}, p_\tau, \tilde{T})$. The aggregate demand at price p_τ is equal to the probability that customers who have not purchased the product as of calendar week τ make a purchase. It is obtained by taking the sum of $Pr(\Omega_{it}, p_\tau, \tilde{T})$ over all possible usage histories that end up with a purchase at price p_τ for all users arriving at different weeks, and taking its integral over the distribution of match values.

$$D^{TL}(p_\tau, \tilde{T} \mid p_{\tau'}, \tau' < \tau) = \int \sum_{\tilde{\tau}} \sum_{\Omega_{it}, t \leq \tilde{T}} \lambda_{\tilde{\tau}}^a Pr(\Omega_{it}, p_\tau, \tilde{T}) \sum_{\tilde{\Omega}_{it}} \prod_{\Omega_{it'} \in \tilde{\Omega}_{it}} \prod_{\tilde{\tau} \leq \tau' < \tau} (1 - Pr(\Omega_{it'}, p_{\tau'}, \tilde{T})) dF(\theta_i),$$

where $\tilde{\Omega}_{it}$ represents the set of all histories that reaches Ω_{it} at period t . Because of the diminishing pool of customers, the demand at p_τ is a function of the sequence of prices that precedes it. For a given sequence of prices and for each \tilde{T} , one can calculate the firm revenue as

$$\pi^{TL}(p_\tau, \tilde{T}) = \sum_{\tau} p_\tau D^{TL}(p_\tau, \tilde{T}).$$

7.1.2 The model of adoption under a feature-limited trial

Now I turn to the case of feature-limited trial. In this case, the trial contains \tilde{M} game modes, where $\tilde{M} < M$.³⁴ The customer's dynamic programming problem is defined similarly as in the case of time-locked trial. The value function associated with the optimal game mode selection is

$$\begin{aligned} V_{it}^{FL}(\Omega_{it}, p_\tau, k_t) &= \mathbb{E}[\max_{m \leq \tilde{M}} v(b_{it}, \nu_{imt}, h_t) \\ &+ \mathbb{E}[\delta \lambda V_{i,t+1}^{FL}(\Omega_{i,t+1}, p_\tau, k_t) + \delta(1 - \lambda)V_{i,t+1,p}^{FL}(\Omega_{i,t+1}, p_\tau, k_t) \mid \Omega_{it}, m_{it}] + \epsilon_{imt}\sigma_{\epsilon 1}]. \end{aligned}$$

The difference from the time-locked trial case is that the game modes available for users are now \tilde{M} instead of M , whereas there is no time constraint \tilde{T} . The limited access to $m \leq \tilde{M}$ game modes prevents users from receiving signals for mode $m' > \tilde{M}$ and impacts the way users can update their belief. On the other hand, no time limit allows users to receive some utility in every period even without buying the full product. The value function at the purchase decision node is identical to the time-locked case, except for minor notational differences.

$$\begin{aligned} V_{i,t+1,p}^{FL}(\Omega_{i,t+1}, p_\tau, k_t) &= \mathbb{E}[\max\{\beta V(\Omega_{i,t+1}) - \eta_i p_\tau + \epsilon_{1i\tau}\sigma_p, \beta \mathbb{E}[\bar{V}_{i,t+1}^{FL}(\Omega_{i,t+1}, p_{\tau+\tilde{k}}, k_t)] + \epsilon_{0i\tau}\sigma_p\}], \\ \text{where } \bar{V}_{i,t+1}^{FL}(\Omega_{i,t+1}, p_{\tau+\tilde{k}}, k_t) &= \lambda \sum_{k \geq 1} (\beta(1 - \lambda))^{(k-1)} V_{i,t+1}^{FL}(\Omega_{i,t+1}, p_{\tau+\tilde{k}}, k_t + k - 7\tilde{k}), \quad \tilde{k} = \left\lfloor \frac{k_t + k}{7} \right\rfloor. \end{aligned}$$

At period 0, the customer chooses whether to adopt the trial, or to buy the full product.

$$V_{i1,p}^{FL}(\Omega_{i1}, p_\tau, 1) = \max\{V(\Omega_{i1}) - \eta_i p_\tau + \epsilon_{1i1}\sigma_p, V_{i1}^{FL}(\Omega_{i1}, p_\tau, 1) + \epsilon_{0i1}\sigma_p\}.$$

Unlike the case of time-locked trial, customers with sufficiently high initial belief prefer to buy the full product from the beginning; the negative impact from not having an access to some of

³⁴In practice, the firm does not only choose the number of game modes but also *which* game mode is included in the trial. Since subscript m is just a label and has no cardinal meaning, one can always re-order modes so that the ones offered in the trial are labeled first.

the modes on the utility outweighs the option value from the trial. On the other hand, customers who only want the game modes provided in the trial do not benefit from buying the full product, and hence are likely to remain with the trial. The solution to the dynamic programming problem provides the probability that for a given trial restriction \tilde{M} , a customer with a belief and play history Ω_{it} makes a purchase at price p_τ . Denoting this probability $Pr(\Omega_{it}, p_\tau, \tilde{M})$, I characterize the aggregate demand the firm faces at each calendar week in the same way as in the case of time-locked trial.

$$D^{FL}(p_\tau, \tilde{M} \mid p_{\tau'}, \tau' < \tau) = \int \sum_{\tilde{\tau}} \sum_{\Omega_{it}} \lambda_{\tilde{\tau}}^a Pr(\Omega_{it}, p_\tau, \tilde{M}) \sum_{\tilde{\Omega}_{it}} \prod_{\Omega_{it'} \in \tilde{\Omega}_{it}} \prod_{\tilde{\tau} \leq \tau' < \tau} (1 - Pr(\Omega_{it'}, p_{\tau'}, \tilde{M})) dF(\theta_i).$$

The firm revenue is determined similarly.

$$\pi^{FL}(p_\tau, \tilde{M}) = \sum_{\tau} p_\tau D^{FL}(p_\tau, \tilde{M}).$$

7.2 Simulation results

Since the aggregate demand $D^{TL}(p_\tau, \tilde{T})$ and $D^{FL}(p_\tau, \tilde{M})$ have no analytical form, I compute firm revenues at each \tilde{T} and \tilde{M} using 50,000 sequences of simulated customer actions. In order to highlight the main trade-offs of each trial design discussed earlier, I assume that the price is held constant at $p = 52.1$, the launch price.³⁵ This eliminates customer incentive to wait for future price drops and hence any change in the purchase timing is due to learning.

In Figure 17, I present the impact of time-locked trial provision on the revenue. The horizontal axis corresponds to \tilde{T} , the number of free sessions the firm provides, and the vertical axis is the percentile revenue difference from the benchmark. I run several simulations assuming different rates of termination $\delta(\Omega_{it})$ during the trial period; $\delta(\Omega_{it})$ corresponds to the speed of demand depreciation and hence the opportunity cost of providing a free trial. When users terminate during the trial at the same rate as the full product, the large turnover in the early sessions renders profitability of any time-locked trial negative. Among users who terminate during the trial sessions, 37.6 percent have willingness to pay higher than the price, and hence would be likely to make a purchase if there were not any trial. In order for the provision of a time-locked trial to increase revenue, it requires that the average rate of termination during the trial to be less than 38 percent of that of the full product. This threshold corresponds to the cumulative rate of termination over 5 sessions

³⁵Using a different price level hardly influences the results.

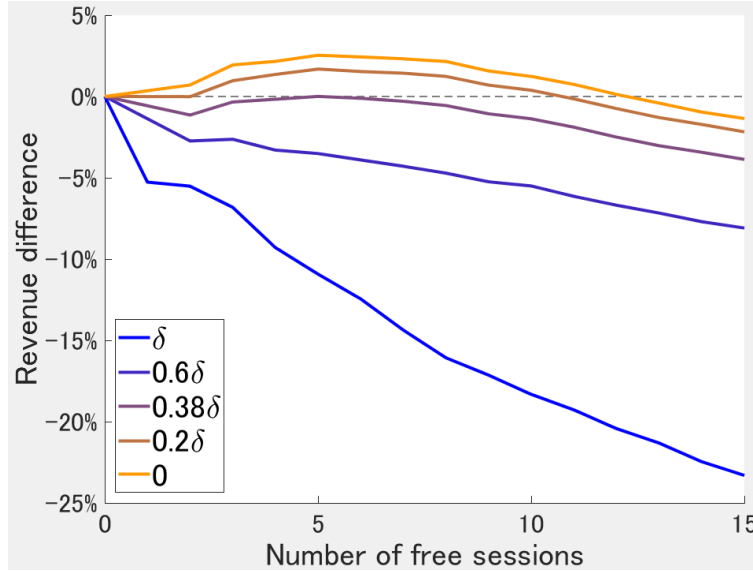


Figure 17: Revenue impact of time-locked trial provision

Note: The revenue from each trial design is calculated using 50,000 simulation sequences of users. Each line corresponds to the revenue prediction for a situation where the rate of termination δ during the trial is multiplied by a coefficient between 0 and 1. Revenues are presented as a percentage difference from the benchmark profit. The price is fixed at $p = 52.1$.

at 11.1 percent of all users. When the rate of termination is zero, the scenario most favorable for the firm, the trial provision increases revenue by 2.54 percent. This indicates that in order to fully benefit from the trial strategy, the firm may want to incentivize users to remain active until the trial expires. Whenever the provision of a time-locked trial is profitable, providing 5 free sessions maximizes revenue and hence is an ideal trial design. This design increases post-trial willingness to pay by 9.8 percent on average. Compared to post-purchase evolution of product valuation presented in Figure 15, it takes one more session for the willingness to pay to reach the peak of the inverse U-shape, and the peak is higher. This is because the time limitation provides an extra incentive to experiment with the product; users learn more from trial sessions than from post-purchase sessions. In the remainder of this section, I fix $\delta = 0$ during the trial, in order to ease the comparison of the profitability of different trial designs.

In Figure 18, I show how customers change their adoption behavior in response to the provision of a time-locked trial with 5 free sessions. Most of the customers whose behavior changes due to trial have original willingness to pay close to the price $p = 52.1$. This is reasonable because even a small change of the perceived match value is likely to flip the optimal action in that range. On the other hand, the trial hardly impacts the behavior of customers whose original willingness to pay is more than 10 dollars away from the price. Overall, the increase of the average willingness to pay

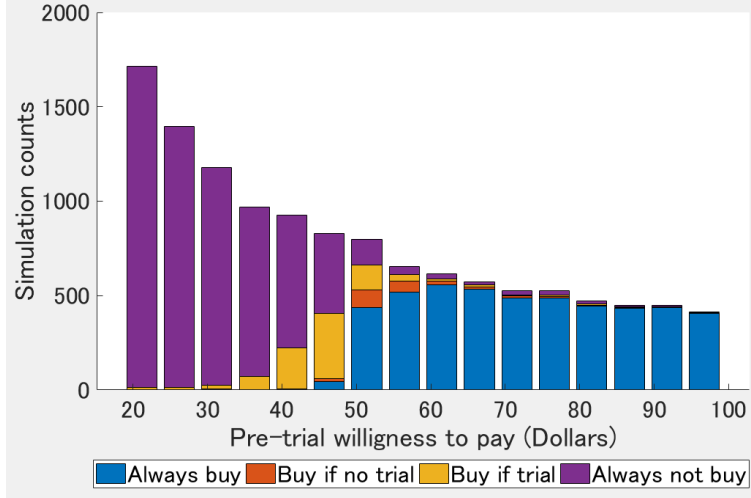


Figure 18: Customer response to trial provision

Note: The figure shows that among the customers whose original willingness to pay lies between 20 and 100 dollars, which user makes a purchase under no trial case and the case of time-locked trial with $\tilde{T}=5$. The distribution of the original willingness to pay and the users' actions are calculated from 50,000 simulation sequences. The price is fixed at $p = 52.1$. I assume $\delta = 0$ during the trial.

due to the uncertainty reduction increases the number of adopters.

Table 4: Revenue implications for feature-limited trials

	Feature-Limited only	Combined with $\tilde{T} = 5$
Mode 1 only	-8.71%	3.24%
Mode 2 only	-17.41%	2.90%
Mode 3 only	-25.81%	3.10%
Mode 4 only	-22.45%	2.99%

Note: Each cell represents the revenue from a feature-limited trial with the restriction specified by the row, measured as a percentile difference from the benchmark. The revenues are calculated from 50,000 simulation sequences. The price is fixed at $p = 52.1$. I assume $\delta = 0$ during the trial.

I next evaluate the revenue implication of a feature-limited trial. In the first column of Table 4, I present revenues when the firm restricts user access to only one of the game modes. The revenues are reported as a percentile difference from the benchmark. I find that the feature-limited trial without any time limitations will not increase revenue. When multiple game modes are provided in the trial, the revenue implication is even worse. There are two reasons behind this. First, the product studied only offers four game modes. Hence, providing just one for free already sacrifices a significant portion of the product value. As I discussed in Section 2, a feature-limited trial is more profitable when a product contains more features. Second, this product does not exhibit large learning spill-overs. Providing one game mode does not facilitate learning of match values with

other modes.

Finally, I consider a possibility where the firm combines both restrictions on time and feature access: a “hybrid” trial (Cheng, Li and Liu (2015)). In this case, the customers’ dynamic programming problem is described similarly as the one from the time-locked trial, with an extra restriction that only $\tilde{M} < M$ modes are accessible during the trial. In column 2 of Table 4, I calculate revenue from adding a restriction that users can access only one mode, to the ideal time-locked trial. The best performance is achieved when user access is limited to only mode 1. In this case, revenues increase by 3.24 percent from the benchmark: 0.7 percentage point of extra revenue increase over the pure time-locked product. This indicates that while a feature-limited trial in itself does not make profit, it can help boost revenue from a time-locked trial, if the firm is willing to introduce restrictions on both dimensions.

8 Concluding remarks

In this paper, I consider the impact of trial design on firm revenue. I develop a model of customer learning-by-using of a durable good with multiple features and identify the mechanism that influences trial profitability. I find that customers are risk averse and the magnitude of uncertainty around customer-product match value is quite large. This implies that trial provision increases customers’ product valuation even when their utility declines over time due to other factors, such as boredom. However, the high initial termination rate implies that the trial makes many customers leave the market before making a purchase.

The comparison across different trial designs offers several managerial insights. In the setting studied, a free trial is profitable only when the cumulative rate of user termination during the initial 5 sessions is less than 11.1 percent. In this case, a time-locked trial with 5 free sessions maximizes revenue and hence is the ideal design. Moreover, if the firm is willing to combine both time and feature restrictions, providing only 5 sessions of game mode 1 boosts revenue even further. On the other hand, the provision of a feature-limited trial without duration restriction is not profitable. The result that the rate of user termination during the trial is a key factor indicates that the firm may want to incentivize users to remain active until the trial expires. This is consistent with empirical observations that many videogame providers offer so-called “daily rewards” to users: a user receives a reward, such as in-game currency or items, by merely logging in to the game. The reward value increases for every consecutive day that the user logs in.

The methodology presented in this study allows firms to identify the mechanism behind customer learning from data on purchase and usage history. It hence helps firms obtain implications for the profitability of various trial designs. In particular, the structural approach employed does not require any observation of past trial. My model is applicable to other cases where customer learning exists and firms offer products with multiple features. Information goods satisfy these criteria: smartphone apps and subscription services. Moreover, other goods can also exhibit similar attributes. For example, gym memberships typically entail some uncertainty (match with the instructor, offered classes, etc.) and multiple services are offered. The model helps determine whether the trial should be offered as a time-locked or feature-limited (e.g. only access to yoga class).

This study contributes to the literature by offering a novel application of a Bayesian model of forward-looking customers to a durable goods setup. The model incorporates the environment specific to durable goods, such as the timing of adoption and the unique representation of a customer's willingness to pay. Moreover, learning is endogenous in this model; the firm can directly influence how customers learn through the design of the free trial. To my knowledge, this is the first empirical analysis that considers the firm's ability to affect customer learning.

The current analysis has certain limitations. First, since I do not have a sharp prediction for the rate of termination during the trial, the profitability of each trial design is represented only as a function of this termination rate. In order to obtain a point prediction of the revenue, and hence to fully benefit from conducting this analysis, the firm needs to know the trial termination rate from external sources. Second, I assume that all potential customers know the existence of the product and the free trial influences firm revenue only by shifting their willingness to pay. In other words, no market expansion arises from trial. This may cause underestimation of the gains from a trial.³⁶ Finally, by assuming that the customers have rational expectations, I abstract away from possibilities that there may exist some systematic bias in the customers' ex-ante belief. As the extensive signaling literature indicates, users may not simply learn about their own match value, but they also may have uncertainty about the quality of the product. In that case, the firm may want to provide a trial to signal their product quality.

In this study, I only focus on the optimal design of the trial, holding the price fixed. This is for the purpose of exploring customer response to different trial designs for a given price, thereby highlighting the importance of considering product design as a strategic tool. Based on the result

³⁶However, I believe that the magnitude of the bias is small. Typically the firm posts a free trial on its webpage; by the time that user finds a free trial, the user already knows the existence of the product. Hence, such effects as "a free trial informing customers about the product existence" is unlikely to occur.

from this analysis, however, analyzing the interaction between the optimal trial design and the subsequent pricing is a natural next step. Although the average willingness to pay in the market increases by 9.8 percent due to learning, under a fixed price the revenue increases by only 2.54 percent. In particular, one important nature of the trial provision is that the firm can observe customer usage patterns during the trial period, which provides information to identify each customer's match value; there is a value from information acquisition. This opens up a possibility that the firm may engage in second-degree price discrimination to increase revenue even further. I leave this for future research.

Appendix

A Sample selection criteria

The sample of users used in the current analysis is the set of first-time users who made a purchase of version 2014 on Sony PlayStation 3, PlayStation 4, or Microsoft Xbox360 console. This is the set of people who had no trial access. On the other hand, some users who play this game on Microsoft Xbox One console had access to a trial version; the firm provided a 6-hour time-locked trial to customers who owned Xbox One console and subscribed to the firm’s loyalty program. I opt not to use these samples, because the perfect overlap between the trial access and the enrollment to the loyalty program creates a complicated sample selection problem between the customer match value and the trial access. Rather, I use a cleanest set of samples where no such issue exists, identify customer learning and recover the effect of trial provision in a structural way.

A few extra sample restrictions are imposed. First, I restrict my attention to the set of customers making a purchase within 35 weeks of product release. Since the new version of the title is released annually, people making a purchase at later weeks may switch to the newer version and terminate the play of the older version earlier than they would without the newer version. Eliminating the last 17 weeks from the sample is sufficient, for vast majority of people terminate the play within 17 weeks. Second, in creating the moments for the adoption model I only use the data of purchases up to 16 weeks from the product release, which is two weeks before the Christmas. People activating the product on the Christmas are likely to have received it as a gift. Hence, their activation should not be counted as a purchase when estimating the price coefficient. Since the purchase is made by the diminishing pool of customers, the number of purchase at each week is a function of the history of purchases that precedes that week. Hence, dropping Christmas period implies dropping all the post-Christmas period as well.

B Additional evidence of customer learning in the data

Practice mode as the initial choice Aside from the four main game modes used in the analysis, the game also features an extra mode called “practice mode”. In practice mode, users repeatedly conduct tasks necessary to play well in other modes. This helps new users gain an understanding about the basics of the game, and develop playing skills. On the other hand, practice mode in itself does not provide much excitement. It neither offers exciting matchups, nor fascinating

team-building. Since users typically play practice mode only at the very beginning, I do not explicitly treat the mode as a feature and drop all practice mode sessions from the sample. However, the play records including practice sessions still exhibit a pattern consistent with customer learning. In Table 5, I present the proportion of game mode selection in the initial session, with practice mode inclusive. Among the first-time users, nearly 40 percent of them choose practice mode in the initial session. Given the nature of practice mode, such observation implies two things. First, the new users are not familiar with the game, and thus the assumption of match value uncertainty appears reasonable. Second, users do not choose to dive into one of the main game modes and learn on the way. Instead, they are willing to incur the cost of forgone flow utility to gain the return, either informational or skill, in the future. In other words, there is a strong indication that users are forward-looking.

Table 5: Game mode selection and hours of play in the initial session

	Choice probability	Hours of play	
		Mean	Std. Dev.
Mode 1	0.134	0.603	0.819
Mode 2	0.129	0.859	1.091
Mode 3	0.245	0.3	0.595
Mode 4	0.107	0.63	0.872
Practice	0.384	0.212	0.436

Note: The table represents user behaviors in the very first session, aggregated across all users.

Initial increase of the hours of play In Figure 4 in Section 3, I showed that the hours of play per session increases over time in the initial few sessions. In Figure 11 I showed that the learning of risk averse customer can capture such pattern quite well; the uncertainty reduction increases the expected utility and hence users play longer hours. Moreover, I found that such initial increase of the hours spent is not attributable to novelty effect and skill acquisition. As I showed in Figure 8, $c(\nu_{imt})$ is monotonically increasing.

In this section I introduce three other alternative stories that can cause the initial increase of hours, and argue that learning still plays a role even after controlling for them. The first alternative story is selection; users with short initial hours tend to drop out earlier, and hence the hours of users who survive is longer. In Figure 4 I condition on the set of people who remains active for 10 sessions, and hence the initial increase comes from the evolution of actions of a user and not from selection. The second alternative story is the selection of game mode; people tend to choose the mode that requires shorter hours, such as mode 3, and switch to more time-consuming modes in

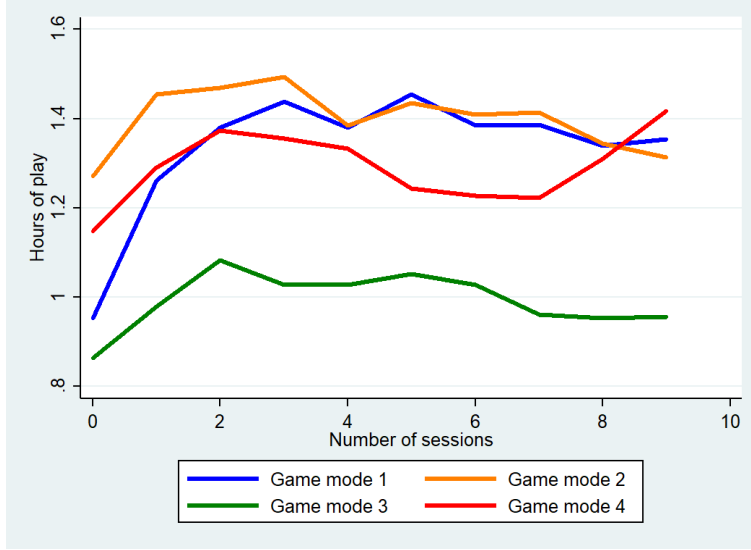


Figure 19: The average hours of play of each game mode

Note: The average hours of play per game mode is computed by the average of the hours of play of users who play each of the game modes. In computing this figure I use a subset of users who remain active at least until the 10th session.

later periods. In order to consider such possibility, in Figure 19, I show the average hours of play conditional on each game mode for users who remain active until the 10th session. The hours of play still increases within a mode in first few sessions, indicating that there exists a factor that increases utility within a mode.

The last alternative is the existence of day-level time constraint. If people have daily time constraint that is constant across days, and allocate the available hours to more game modes at the beginning for experimenting purpose, the hours of play per session is naturally shorter. I observe people tend to play multiple sessions per day in early periods, and hence this story applies to my data. However, as shown in Figure 20, even after aggregating the usage up to daily level, I still observe the shorter initial usage. Hence, the story of time constraint alone cannot fully explain the initial lower usage intensity.

C Model specification in detail

Structural interpretation of frequency choice and termination In the main text I assumed that the decisions of play frequency and termination are represented in a reduced form way by a probability denoted by $\lambda(\Omega_{it})$ and $\delta(\Omega_{it})$. In this section I show that a decision process where customers compare payoffs from each of the options and receive an idiosyncratic utility shock

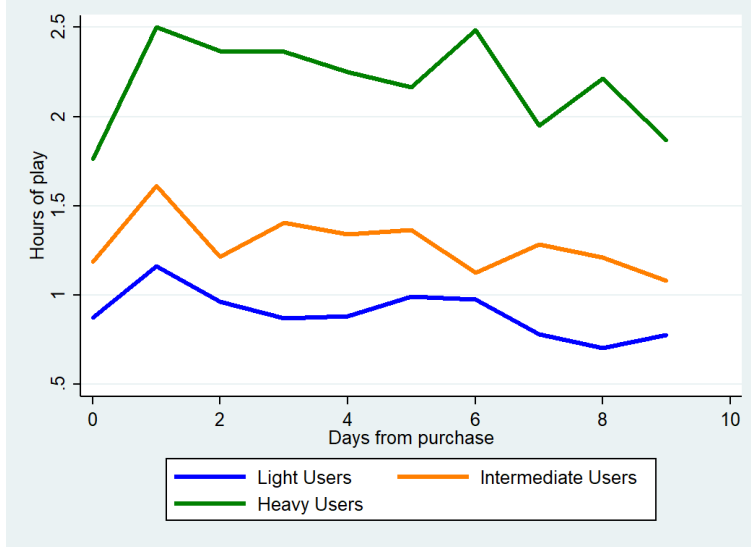


Figure 20: Average daily hours of play for each usage intensity

Note: Daily hours of play of a user is obtained as the sum of the hours spent in sessions played in each calendar day. Presented in the figure is the average of this measure across users for each bin of usage intensity.

generates policy functions that are consistent with this representation.

Consider a user's decision at the beginning of the day (node A in Figure 7). She chooses whether to play a session or not by comparing the value from playing and that of not playing. The value from playing is simply $V(\Omega_{it})$, the value function defined at node B. On the other hand, the value of not playing is computed in the following way. Suppose that if the user does not play today, then starting from tomorrow she follows a policy such that she plays a session with probability $\lambda(\Omega_{it})$ on a given day. Then the value from not playing today is the expected discounted sum of playing $V(\Omega_{it})$, where the expectation is taken over when the user plays the game next time. Denoting this expected discount factor by $\beta'(\Omega_{it})$, the value of not playing today is $\beta'(\Omega_{it})V(\Omega_{it})$, where $\beta'(\Omega_{it}) = \frac{\beta\lambda}{1-(1-\lambda)\beta}$.

Here I assume that the user receives an idiosyncratic utility shock for each of the options. Denoting the realization of the shock by ϵ_f , her optimal policy is defined as

$$\max\{V(\Omega_{it}) + \epsilon_{f1}, \beta'(\Omega_{it})V(\Omega_{it}) + \epsilon_{f2}\}. \quad (10)$$

If we assume that ϵ_{f1} and ϵ_{f2} follows type 1 extreme value distribution, then the user's optimal policy is represented as $\lambda(\Omega_{it}) = \frac{\exp(V(\Omega_{it}))}{\exp(V(\Omega_{it})) + \exp(\beta'(\Omega_{it})V(\Omega_{it}))}$. On the other hand, if we assume ϵ_{f1} follows normal distribution with zero mean and variance σ^2 and $\epsilon_{f2} = 0$, then $\lambda(\Omega_{it}) =$

$\Phi\left(\frac{V(\Omega_{it}) - \beta'(\Omega_{it})V(\Omega_{it})}{\sigma}\right)$. The nonparametric representation of $\lambda(\Omega_{it})$ employed in this study encompasses these as a special case. Similar argument applies to $\delta(\Omega_{it})$.³⁷

An extension of frequency choice In Section 5, I defined λ as the probability that a user plays the game at each calendar day. There I assumed that λ only depends on Ω_{it} . However, this also implies that the probability of playing a session in a day does not depend on calendar day, such as the number of sessions the user already played *on the same day*. In general we expect that the probability of playing another session decreases in the number of sessions played in the same day. Hence, in the empirical analysis I extend the model to take this into account. In particular, I let the probability that “a user plays one session” and that “the user plays another session conditional on already playing at least one on the same day” be different. I denote the former as $\lambda_1(\Omega_{it})$ and the latter as $\lambda_2(\Omega_{it})$. This new policy does depend on the calendar day notion, and it would impact the representation of the discount factor as follows.

$$\begin{aligned}\beta(\Omega_{i,t+1}) &= \delta\lambda_2 + \delta(1 - \lambda_2)\lambda_1\beta + \delta(1 - \lambda_2)(1 - \lambda_1)\lambda_1\beta^2 + \dots \\ &= \delta\left(\lambda_2 + (1 - \lambda_2)\frac{\beta\lambda_1}{1 - (1 - \lambda_1)\beta}\right).\end{aligned}$$

Recall that $\beta(\Omega_{i,t+1})$ is located in the continuation payoff such that a user already played one session in the day. This implies that in the path of continuation, the probability that she plays the next session on the same day is always λ_2 and that she does not is $(1 - \lambda_2)$. On the other hand, on the next day and after, any session she may play is the first session of the day, and the probability that she plays a session is always λ_1 . During the simulation of sequences to calculate moment conditions, I use these λ_1 and λ_2 in accordance with the definition; I calculate a user’s action using λ_1 if she is at the beginning of a day, and using λ_2 if she played one session on the same day.

Note on model normalization Discrete choice problems require two normalizations of utility to control for the indeterminacy of level and scale. In this model the imposed normalizations are as follows; (1) flow utility from not playing is zero, both before purchase (not purchasing) and after purchase (not playing a session), and (2) both utility from gameplay and hours of play are

³⁷In these special cases the optimal policy only depends on Ω_{it} through $V(\Omega_{it}) - \beta'(\Omega_{it})V(\Omega_{it})$. The nonparametric policy is hence consistent with more general representation of payoffs, such as inclusion of arbitrary utility from choosing outside option.

influenced by the belief b_{it} only through $f(b_{it})$, where f is monotone with respect to μ_{imt} for a given σ_{imt}^2 and has no scaling parameters.³⁸ The first assumption follows a standard practice in the literature and normalizes the level of the flow utility $v(b_{it}, \nu_{imt}, h_t)$.³⁹ The second assumption normalizes the scale of the flow utility by that of the observed hours of play. Both the hours of play and the flow utility in the initial period are determined by $f(b_{it})$ and that it is monotone. Hence, there is a one-to-one mapping from the hours of play to the associated utility level. Moreover, $f(b_{it})$ has no scaling parameter and hence utility has the same scale as the hours of play. Once this assumption provides a scale of the utility and the value function, no extra normalization on the variance of the idiosyncratic shocks, both for game mode selection and for purchase, is necessary.

D Identification

Formal identification of $Var(\mu_{imt} \mid \bar{\Omega}_{it})$ at each $\bar{\Omega}_{it}$ In order to identify the parameters characterizing learning, $\{\Sigma, \tilde{\Sigma}, \sigma_s^2\}$, I first identify $Var(\mu_{imt} \mid \bar{\Omega}_{it})$ at each observed state $\bar{\Omega}_{it} = \{\{\nu_{imt}\}_{m=1}^M, h_t\}$. As I discussed in the main text, I identify $Var(\mu_{imt} \mid \bar{\Omega}_{it})$ solely from the observation of $Var(x_{imt}^* \mid \bar{\Omega}_{it})$. The argument goes as follows. In general, x_{imt}^* is a function of $b_{it} = \{\mu_{it}, \Sigma_{it}\}$ and ν_{imt} through Equation (3). However, since everyone at $\bar{\Omega}_{it}$ has the same usage history, ν_{imt} does not influence $Var(x_{imt}^* \mid \bar{\Omega}_{it})$. Moreover, Equation (9) indicates that users who share the same usage history must have the same Σ_{it} too; updating of Σ_{it} only relies on the history of choices, and not on the realization of past signals. Hence, the distribution of the hours among users at $\bar{\Omega}_{it}$ solely reflects the distribution of their μ_{it} ; there is a one-to-one mapping from $Var(\mu_{imt} \mid \bar{\Omega}_{it})$ to $Var(x_{imt}^* \mid \bar{\Omega}_{it})$. Moreover, this mapping is monotone, and hence we can invert it to identify $Var(\mu_{imt} \mid \bar{\Omega}_{it})$ from $Var(x_{imt}^* \mid \bar{\Omega}_{it})$. The monotonicity comes from the fact that $f(b_{it})$ is a known function for a given set of parameters and it is monotone in μ_{imt} at each $\bar{\Omega}_{it}$.

Note that in practice, I only observe the distribution of the hours of play for the selected game modes; I observe truncated distributions and not the population-level distribution. However, the belief follows normal distribution and the point of truncation is determined by a fully parametrized model. Since normal distribution is recoverable, observation of arbitrarily truncated distribution, together with the model that specify the point of truncation, is sufficient to identify the population distribution.

³⁸In other words, if I write $f(b_{it}) = c + b * (E[\theta_{im}^\rho \mid \theta_{im} > 0, \mu_{imt}, \sigma_{imt}^2] P(\theta_{im} > 0 \mid \mu_{imt}, \sigma_{imt}^2))^{\frac{1}{\rho}}$, the normalization is $b = 1$.

³⁹More precisely, it suffices to assume that for each of the sessions t , the utility from playing is zero at one of the state realizations.

Formal identification of Σ , $\tilde{\Sigma}$, and σ_s^2 from $Var(\mu_{imt} | \bar{\Omega}_{it})$ The identification of $Var(\mu_{imt} | \bar{\Omega}_{it})$ at each observed state $\bar{\Omega}_{it}$ implies the identification of the parameters that characterize the variance of the beliefs: Σ , $\tilde{\Sigma}$, and σ_s^2 . In order to see this, consider $Var(\mu_{i1})$, the variance of the beliefs for all modes at the initial session, and $Var(\mu_{im2} | m_{i1} = m)$, the variance of the belief for mode m at $t = 2$, at the state where mode m was also selected at $t = 1$.

$$\begin{aligned} Var(\mu_{i1}) &= diag(Var(\mu + \Sigma(\Sigma + \tilde{\Sigma})^{-1}(\tilde{\theta}_{i0} - \mu))) \\ &= diag(\Sigma(\Sigma + \tilde{\Sigma})^{-1}\Sigma). \end{aligned} \quad (11)$$

$$\begin{aligned} Var(\mu_{im2} | m_{i1} = m) &= Var\left(\mu_{im1} + \frac{\sigma_{im1}^2}{\sigma_{im1}^2 + \sigma_s^2}(s_{im1} - \mu_{im1})\right) \\ &= \left(\frac{\sigma_{im1}^2}{\sigma_{im1}^2 + \sigma_s^2}\right)^2 (\sigma_m^2 + \sigma_s^2) + \left(1 - \left(\frac{\sigma_{im1}^2}{\sigma_{im1}^2 + \sigma_s^2}\right)^2\right) Var(\mu_{im1}), \end{aligned} \quad (12)$$

where $diag(\cdot)$ denotes diagonal elements of the argument. σ_{im1}^2 is the $\{m, m\}$ element of Σ_1 , and $Var(\mu_{im1})$ is the m -th element of $Var(\mu_{i1})$. Both Equation (11) and (12) consist of $\{\Sigma, \tilde{\Sigma}, \sigma_s^2\}$, and are not mutually collinear with respect to these parameters. Hence, these equations provide non-overlapping constraints on the relationship among $\{\Sigma, \tilde{\Sigma}, \sigma_s^2\}$. Similarly, the distribution of hours of play of game mode m at sessions where game mode $m' \neq m$ is played at the previous session provides a constraint on the correlation between m and m' . In the same way, the variance of the belief at each state is not collinear with one another and serves as an individual constraint. Since the number of possible state realizations grows without bound as t goes up while the number of parameters is finite, one can pin down $\{\Sigma, \tilde{\Sigma}, \sigma_s^2\}$.⁴⁰

Formal identification of μ and $c(\nu_{imt})$ Identification of μ and $c(\nu_{imt})$ comes from the knowledge of average hours of play $\mathbb{E}(x_{imt}^* | \bar{\Omega}_{it})$. Specifically, the average match value of the population μ is identified from $\mathbb{E}(x_{im1}^*)$. At $t = 1$, $c(0) = 0$ and hence $x_{im1}^* = f(b_{i1})$ from Equation (3). Since f is monotone in μ_{im1} , the average hours of play in the initial session, $\mathbb{E}(x_{im1}^*)$, identifies $\mathbb{E}(\mu_{im1})$. The identification of $\mathbb{E}(\mu_{im1})$ for each m immediately implies the identification of μ . This is because $\mu_{i1} = \mu + \Sigma(\Sigma + \tilde{\Sigma})^{-1}(\tilde{\theta}_{i0} - \mu)$ and hence $\mathbb{E}(\mu_{i1}) = \mu$. Intuitively, under rational expectation the mean of the initial belief equals that of the true match value. Over time, the average hours of play evolves due to $c(\nu_{imt})$. As I discussed in the main text, learning does not influence the

⁴⁰There are other variations that helps identify $\tilde{\Sigma}$. For example, $\tilde{\Sigma}$ not only determines the variance of the belief, but also determines the magnitude of the error involved in the initial belief. For example, if disproportionately large number of users buying the product early at high price play very little, it indicates that the magnitude of the error involved in the initial belief is large.

evolution of the average hours. Hence, $\mathbb{E}(x_{imt}^* | \bar{\Omega}_{it})$ at each $\bar{\Omega}_{it}$ relative to $\bar{\Omega}_{i1}$ identifies $c(\nu_{imt})$.

Identification of other parameters Other model parameters to be identified are utility parameter α , probability of termination and play frequency $\lambda(\Omega_{it})$, $\delta(\Omega_{it})$, the distribution of price coefficient μ_η , σ_η^2 , customer arrival process λ_r^a , the variance of idiosyncratic shocks σ_{er} , σ_p and the distribution of multiple segments ξ_r . I set the daily discount factor β at 0.999.⁴¹

σ_ϵ is identified by the difference between relative hours spent on each game mode and the choice probability of that mode. Consider two game modes A and B, and users on average spend 2 hours on A and 2.1 hours on B: a situation that implies that utility users receive from these modes are similar. If utility is not weighted by σ_ϵ , the choice probability has to be such that B is chosen with slightly higher probability than A. If B is selected far more often than A in the data, then it follows that σ_ϵ is low and that the size of idiosyncratic shock is very small, so that its realization hardly flips the choice even when the utility difference is modest. $\lambda_1(\Omega_{it})$, $\lambda_2(\Omega_{it})$ and $\delta(\Omega_{it})$ are identified from the distribution of termination probability and play frequency at each observed state $\bar{\Omega}_{it}$. α is identified by the difference in hours of play between weekdays and weekends.

The identification of the distribution of η_i , μ_η and σ_η^2 , comes from the rate of purchase at periods where the price is on a declining trend. Given that users are forward-looking, heterogeneity in the timing of adoption identifies the distribution of user patience; some users are willing to wait for price drops, while others make a purchase even when they know the future price is lower. The patience in the adoption model comes from η_i . If η_i is low, then the return from future price decline is low, so is the incentive to wait. Hence, the rate of price decline and the number of purchases made during that period identifies μ_η and σ_η^2 .

Provided that the variations in the timing of purchase under declining price are already used to identify μ_η and σ_η^2 , remaining variations to identify the customer arrival process are limited. The identification of λ_u^a relies on the number of purchases at periods where price is increasing, as well as the total market share of the product. When the price is increasing, the forward-lookingness does not play any role; the return from waiting is low. Hence, the purchase rate is solely determined by the average price coefficient of people who remain in the market. Conditional on the distribution of price coefficient, this is a function of λ_u^a . The market share of the product is also a function of λ_u^a . Hence, I use them to identify λ_u^a .⁴² σ_p serves as a residual buffer between the model prediction

⁴¹Daily discount factor of 0.999 corresponds to annual discount factor of 0.95. The identification of discount factor is known to be quite difficult (Magnac and Thesmar (2002)). In general it requires an exogenous factor that only influences future payoffs and not the current payoff, which the current data set does not offer.

⁴²A flexible form of arrival process is not separately identified from the heterogeneity of price coefficient. If I pick

and the data. If $\sigma_p = 0$, then the timing of purchase is deterministic for a given willingness to pay. Hence, the proportion of customers making a purchase at each week must match with the corresponding truncated CDF of the distribution of $V(\Omega_{i1})/\eta_i$. Any difference from that identifies the magnitude of idiosyncratic shock σ_p . In practice, I did not encounter any issues in identifying parameters in the model for purchase.

Finally, even when the market consists of multiple segments of customers with different population-level parameters, the argument provided above remains valid. When multiple discrete segments exist, the distribution of match value becomes a discrete mixture of normal distributions. For a given weight ξ_r , the behavior of users corresponding to the segment assigned by ξ_r identifies the parameters for that segment. For example, suppose there exists two segments, one with low mean utility and the other with high mean utility, and the probability that a customer belongs to high segment is 0.2. Then I identify parameters associated with high and low segment from the behavior of top 20 percent and bottom 80 percent of customers, respectively. Having obtained the best fit between the data and the model prediction for a given ξ_r , ξ_r is determined to best match among them.

E Details of estimation

Step-by-step simulated method of moments Here I lay out the step-by-step process of conducting simulated method of moments in the current analysis.

1. I first pick a set of candidate parameter values Θ . In order to pick the starting value, I calculate the value of the objective function described in Section 6 at 1 million random parameter values, and pick the smallest one.
2. Given Θ , I solve the model of usage and purchase described in Section 4 for each segment r . I solve the value functions by backward induction. In order to ease the computational burden, I use the discretization and interpolation method (Keane and Wolpin (1994)). For each session t , I randomly pick 15,000 points from the state and evaluate the value function at these points. I then interpolate the values at other points by fitting a polynomial of the state variables. The variables included as regressors are as follows: $\mu_{imt}, \nu_{imt}, \exp(\mu_{imt}/100), \mu_{imt} \times \nu_{imt}, \mu_{imt} \times \mu_{im't}, h_t, \mu_{imt} \times h_t$ for all m and $m' \neq m$.

a sequence of arrival such that “the rate of arrival at τ equals the rate of purchase at τ ”, then I can justify all the variation in the timing of the purchase solely by the arrival process and $\eta_i = 0$ for all i ; everyone buys at the week of arrival.

3. Once I obtain the value function at each state for each segment r , I simulate sequences of actions and associated beliefs predicted by the model. I first draw 1,992,000 individuals, each of whom belongs to segment r with probability ξ_r , which is the proportion of the segment in the market. I draw their true match value θ_i following $N(\mu_r, \Sigma)$ and the initial signal $\tilde{\theta}_{i0}$ from $N(\theta_i, \tilde{\Sigma})$, and create the initial belief μ_{i1} and Σ_{1r} . Using this initial belief, I draw their purchase decisions following the policy function computed in the model of purchase. This set of simulated samples is used to create moments of the pattern of purchase.
4. Among the set of simulated individuals that made a purchase, I randomly draw 200,000 individuals. For those users I draw a sequence of usage. For each individual and for each t , given the drawn state Ω_{it} I draw her actions using the policy function computed in step 2, and draw a corresponding realization of the informative signal. Using the signal I update her belief and create the state $\Omega_{i,t+1}$. 200,000 sequences of actions obtained this way are used to create moments of the usage pattern.
5. I compute moments both in the data and in the simulated data. I update the parameters to reduce the objective function. I repeat these steps until the convergence is achieved.
6. In order to check if the global minimum is attained, I conduct this exercise for multiple starting values.

Construction of moments The set of moments used to identify the model of usage is as follows.

1. The average and the variance of the hours of play, the choice probability of each game mode, and the probability of termination, evaluated at each history of game mode selection and cumulative hours of play up to the previous session: $\mathbb{E}(x_{imt} | \tilde{\nu}_{it}, \bar{x}_{it})$, $Var(x_{imt} | \tilde{\nu}_{it}, \bar{x}_{it})$, $\mathbb{E}(m_{it} | \tilde{\nu}_{it}, \bar{x}_{it})$ and $\mathbb{E}(term_{it} | \tilde{\nu}_{it}, \bar{x}_{it})$ where $\tilde{\nu}_{it} = \{\{\nu_{imt'}\}_{m=1}^M\}_{t'=1}^t$ and $\bar{x}_{it} = \frac{\sum_{t' \leq t-1} \sum_m x_{imt'}}$. $term_{it}$ is termination indicator, which equals one if user i terminates after session t . (868 moments)
2. The probability that the game mode selected in the next session is different from the one at the current session, and the average duration between the current and the next session, evaluated at each history of game mode selection and cumulative hours of play up to the current session: $Pr(m_{it+1} \neq m_{it} | \tilde{\nu}_{it}, \bar{x}_{it})$ and $\mathbb{E}(d_{it} | \tilde{\nu}_{it}, \bar{x}_{it})$, where $\bar{x}_{it} = \frac{\sum_{t' \leq t} \sum_m x_{imt'}}$. d_{it} denotes a duration between session t and $t+1$. (188 moments)

3. The average hours of play, the choice probability of each game mode, and the average duration between the current and the next session, evaluated at each of the cumulative number of past sessions and the cumulative lifetime hours of play: $\mathbb{E}(x_{imt} | t, X_i)$, $\mathbb{E}(m_{it} | t, X_i)$ and $\mathbb{E}(d_{it} | t, X_i)$, where $X_i = \frac{\sum_{t' \leq \tilde{t}_i} \sum_m x_{imt'}}$. \tilde{t}_i is the number of sessions user i played until she terminates. (5,250 moments)
4. The probability of termination evaluated at each of the cumulative number of past sessions and the cumulative hours of play in the initial 5 sessions from purchase: $\mathbb{E}(term_{it} | t, X_{wi})$, where $X_{wi} = \frac{\sum_{t=1}^5 \sum_m x_{imt}}$. (900 moments)
5. The probability that the game mode selected in the next session is different from the one at the current session, evaluated at each of the cumulative number of past sessions and the game mode selected in the current session: $Pr(m_{it+1} \neq m_{it} | t, m_{it})$. (120 moments)
6. The average hours of play, evaluated at each of the cumulative number of past sessions and weekend indicator: $\mathbb{E}(x_{imt} | t, h_t)$. (60 moments)
7. The probability that people play multiple sessions within a day, evaluated at each of the cumulative number of past sessions: $Pr(1\{d_{it} = 0\} | t)$. (30 moments)

In order to condition the moments on continuous variables (e.g. cumulative hours of play in the past sessions), I create 10 bins for each of them and compute conditional expectations in each bin. In addition, I create moment 3 and 4 for each subset of samples who survived at least 5 sessions, 10 sessions and 20 sessions. For some users at some sessions, the record of the hours of play are missing. I exclude those sessions from the calculation of moments of the hours of play. The missing hours of play is simply due to the technical difficulty of keeping track of the timestamp of play, and no systematic correlation between the pattern of missing data and the pattern of usage was observed. Hence, it does not introduce any bias in the estimates.

The moments used to identify the adoption model are the rate of adoption at each calendar week from week 1 through 16. In the model, the rate of adoption is calculated by the number of simulation paths making a purchase at each week, divided by the number of total simulation paths. In the data, the rate of adoption corresponds to the proportion of people making a purchase at each week in the data, multiplied by the market share of the product, whose derivation is described below.

Note that the moment conditions closely follow the identification argument provided earlier. For example, the evolution of belief is identified by the average hours of play in the initial session and the evolution of the variance of the hours of play. This is accounted for through moment 1. The identification of the coefficient of risk aversion ρ comes from initial switching pattern, which is accounted for by moment 2. In general, the evolution of the behaviors across states are the identifying variations of the parameters, and hence all the moments are conditioned on the finest possible bins of histories that maintain a certain number of observations in each bin.

Derivation of market share Here I describe the derivation of market share of the product, which is used in computing the empirical rate of adoption. I assume that the total market size for the sport games is proportional to the share of sport games among all the videogame software sales. The average share of sport games between 2007 and 2015 is 16 percent. The total market size of all games is assumed to be equal to the installed base of PlayStation 3, PlayStation 4 and Xbox 360, which is 99.42 million units.⁴³ Hence, the market size for sport games is $99.42 \times 0.16 = 15.91$ million. This number corresponds to N in the current study. The sales of the focal game that is compatible to the above consoles are 4.47 million units. Therefore, the market share of this title is $4.47/15.91 = 0.281$, which I use as the market share of the game.

Parametrization of f , c and λ In this section, I provide details of parametrization employed in the current study. In the main text, I assumed that f is parametrized as follows.

$$f(b_{it}) = E[\theta_{im}^\rho \mid \theta_{im} > 0, b_{it}].$$

In practice, I find that when ρ is very small, f defined as such is almost flat with respect to perceived match value, creating significant computational slowdown. In order to address this, I use a transformed version of it, specified as follows.

$$f(b_{it}) = (E[\theta_{im}^\rho \mid \theta_{im} > 0, b_{it}]P(\theta_{im} > 0 \mid b_{it}))^{\frac{1}{\rho}}.$$

This transformation makes the computation faster by an order of magnitude. Since this functional form does not have a closed form, in practice I compute $f(b_{it})$ for each ρ , μ and σ^2 using Gauss-Legendre quadrature.

⁴³Xbox One is excluded from the market size because the customers with Xbox One are excluded from the current analysis.

c is specified as a quadratic function of the past number of sessions as follows.

$$c(\nu_{imt}, b_{it}) = (\gamma_1 - \gamma_2 f(b_{it}))\nu_{imt} + (\gamma_3 - \gamma_4 f(b_{it}))t - \gamma_5 \nu_{imt}^2.$$

In order to capture the observed pattern that the the evolution of usage intensity is heterogeneous, I allow the coefficients to depend on the perceived match value through $f(b_{it})$. Since allowing c to be a flexible function of b_{it} introduces an identification issue, I assume that c depends on b_{it} only through $f(b_{it})$, thereby maintaining identifiability.⁴⁴

Similarly, $\lambda_1(\Omega_{it})$, $\lambda_2(\Omega_{it})$ and $\delta(\Omega_{it})$ are parametrized as follows.

$$\begin{aligned} \lambda_1(\Omega_{it}) &= \phi_{l1} + \phi_{l2} \frac{(\bar{\mu}_{it} - \bar{\mu})}{\bar{\sigma}} - \left(\phi_{l3} - \phi_{l4} \frac{(\bar{\mu}_{it} - \bar{\mu})}{\bar{\sigma}} \right) t + \phi_{l5} t^2, \\ \lambda_2(\Omega_{it}) &= \lambda_1(\Omega_{it}) + \phi_{l6}, \\ \delta(\Omega_{it}) &= \phi_{d1} + \phi_{d2} \frac{(\bar{\mu}_{it} - \bar{\mu})}{\bar{\sigma}} - \phi_{d3} t + \phi_{d4} t^2, \\ \text{where } \bar{\mu}_{it} &= \frac{\sum_m \mu_{imt}}{M}, \bar{\mu} = \frac{\sum_m \mu_m}{M}, \bar{\sigma} = \frac{\sum_m \sigma_m}{M}. \end{aligned}$$

Both λ and δ are quadratic with respect to the number of past sessions t , and its intercept and slope depends on the current belief. The term $\frac{(\bar{\mu}_{it} - \bar{\mu})}{\bar{\sigma}}$ represents the normalized location of the belief of user i relative to the average belief of the population. This specification allows for a possibility that a user with higher perceived match value plays the game more frequently and has lower probability of termination, and she is increasingly so as she accumulates more experience. λ_2 , the probability that a user plays multiple sessions in a day, is different from λ_1 only by an additive constant. As discussed in the previous section, this extra constant term captures that even heavy users do not often play multiple sessions within a day. In Table 6, I present the parameter estimates of the functions presented in this section.

F Other figures of model fit

In Figure 21, I show the evolution of the probability that each game mode is selected. Unlike Figure 9, this shows the choice probability at every single session, while not conditional on usage intensity. The choice pattern is tracked quite well. The choice probability of game mode 2 and 3 (1 and 4) are slightly underestimated (overestimated), but the magnitude of the error is small. In Figure 22,

⁴⁴The identification issue arises when both f and c are nonparametric. In practice, I impose a particular parametric form on f and hence having more flexible c function as a function of b_{it} is likely to maintain identification.

Table 6: Parameter estimates of c , λ and δ

Parameters	Estimates	Std.error	Parameters	Estimates	Std.error		
$c(v_{it})$	γ_1	0.042	0.003	$\lambda(\Omega_{it})$	φ_{11}	0.456	0.001
	γ_2	0.025	0.005		φ_{12}	0.085	0.011
	γ_3	0.036	0.004		φ_{13}	0.065	$6 \cdot 10^{-5}$
	γ_4	0.072	0.001		φ_{14}	0.052	0.001
	γ_5	0.005	0.0002		φ_{15}	0.015	0.002
$\delta(\Omega_{it})$	φ_{a1}	0.896	0.0001	φ_{16}	-0.175	0.011	
	φ_{a2}	0.024	0.001				
	φ_{a3}	-0.017	$5 \cdot 10^{-8}$				
	φ_{a4}	-0.008	$2 \cdot 10^{-8}$				

Note: Standard error is calculated by 1,000 bootstrap simulations.

I show the histogram of the hours of play in the very first session. The first session is chosen merely for expositional purpose and the fit for the other sessions are similar. Notably, the model tracks the shape of the distribution flexibly, even though the belief follows normal distribution. This is because of the existence of multiple types. The low segment creates a mass below 1 hour, and the high segment creates one around 2 hours.

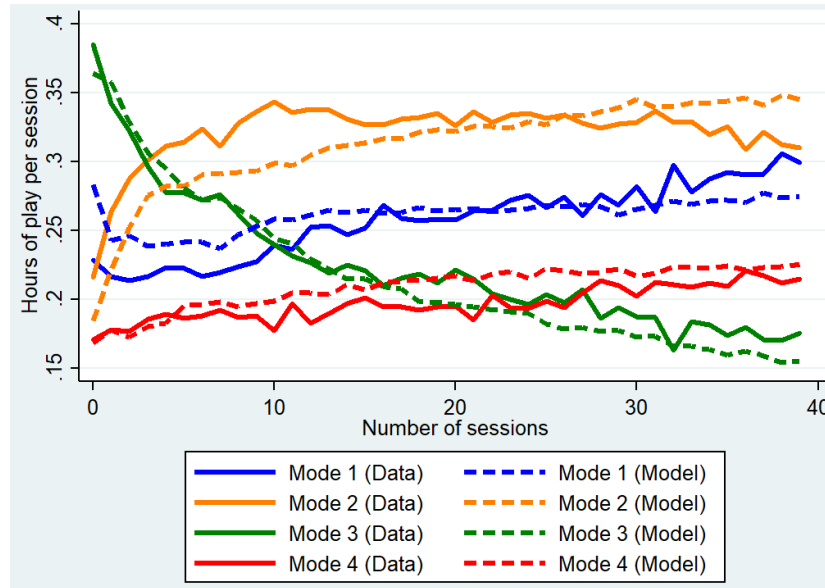


Figure 21: The model fit of the game mode selection

Note: The choice probability is computed by the number of users who select each game mode at each session, divided by the number of users who remain active. The model counterpart is calculated using 50,000 simulation sequences.

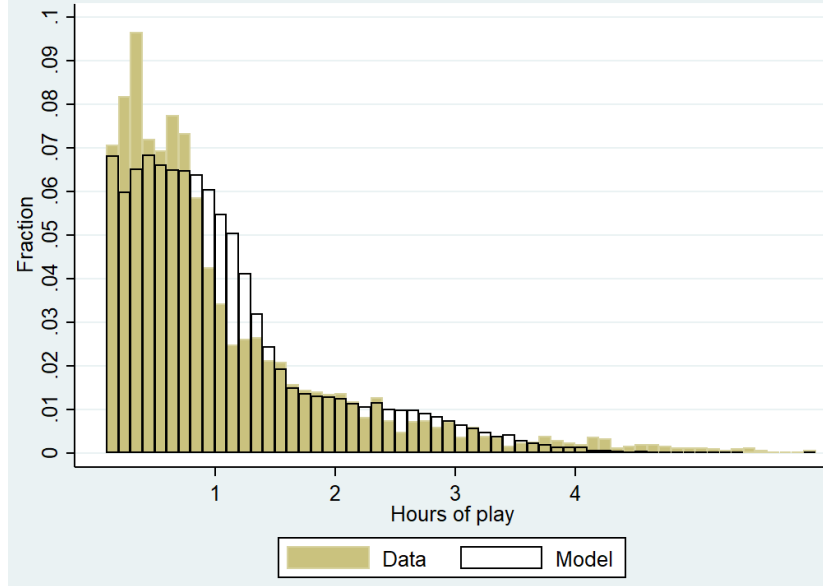


Figure 22: The model fit of the distribution of hours of play at the initial session

Note: Users whose initial hours of play is less than 6 minutes are dropped.

G Model validation exercises

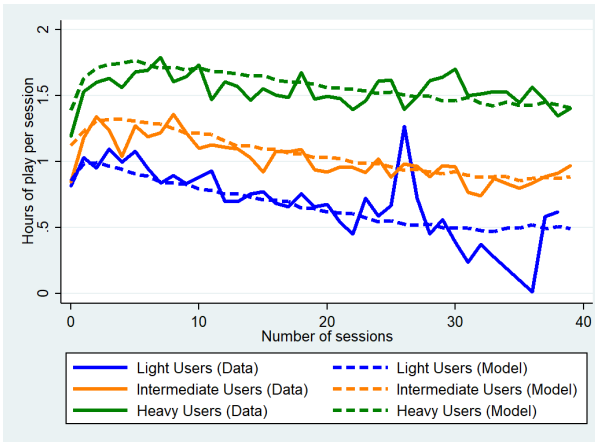
Model fit to holdout sample Among 4,578 users in the data, a randomly selected 800 users are not used in the estimation and serve as holdout sample. In Figure 23, I present the model fit with this sample. In order to ease comparison, the figures presented here are identical to the ones presented earlier, except that the data part is replaced by that of the holdout sample. The model maintains a good graphical fit to most of the data patterns. Adoption pattern presented in Figure 23f fits less well due to the existence of secondary peak around the 5th week that does not exist in the estimation sample. On the other hand, all usage patterns exhibit a reasonable fit. The average prediction hit rate for the game mode selection is 0.534, and LR+ is 3.438. Both of them are very close to corresponding ones from the estimation sample, which is 0.545 and 3.587, respectively. The model also maintains good out-of-sample predictive power for the hours of play and the duration between sessions. The ratio of standard error of prediction errors between out-of-sample and in-sample is 1.041 for the hours of play, and 1.033 for the duration between sessions.⁴⁵ In other words, the magnitude of errors involved in the out-of-sample prediction of the hours and the duration is only 4.1 and 3.3 percent higher. They indicate that the model estimates capture the underlying mechanism common across all users, rather than merely reflect some particular variation of the

⁴⁵The prediction error of the hours of play of user i at session t is given by $\tilde{x}_{it} - \mathbb{E}(x^*(\Omega_{it}) \mid \{\nu_{imt}\}_{m=1}^M, h_t)$, where \tilde{x}_{it} is the observed hours of play. The error for duration between sessions is defined similarly.

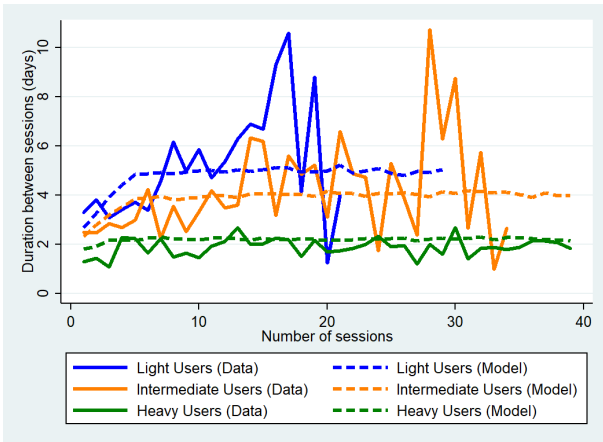
estimation sample.

Model fit to users from another year Throughout the paper, I use a set of customers making a purchase of version released in 2014 as an estimation sample. Another model validation exercise is to ask whether the model estimated as such can predict actions of users from some other years. While the quality of graphics and the real-league data contained in the game are updated every year, main features mostly stay the same across versions. Hence, it is reasonable to expect similar customer behaviors across years. In order to explore this, I compare the model prediction with a set of first-time customers making a purchase of version 2015. This set of users serves as an ideal holdout sample. Version 2015 features exactly the same number of game modes with the same name, allowing one to calculate the same measure as for version 2014. Moreover, the set of first-time users of version 2014 and that of version 2015 are mutually exclusive, providing an opportunity for pure out-of-sample fitting exercise.

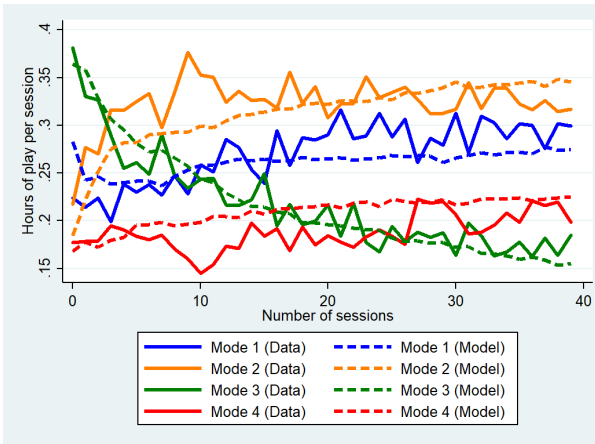
In Figure 24, I present the model fit with this sample. Overall graphical fit is surprisingly good. In particular, the fit of the hours of play presented in Figure 24a is almost as good as that of the estimation sample. The pattern of game mode selection presented in Figure 24c is less ideal. This is reasonable because specific characteristics of each mode provided in version 2014 and 2015 can be slightly different from each other. It is also notable that the probability of termination is in general higher in version 2015, as represented in Figure 24d. Although this may indicate the existence of possible quality issue for version 2015, such speculation is completely outside the model. Finally, the good fit of adoption pattern presented in Figure 24f is remarkable given that the model prediction is calculated using the history of prices for version 2014. This indicates both the demand structure and the price pattern are quite similar between these two years. The average prediction hit rate for the game mode selection is 0.533, and LR+ is 3.431. These are very close to the in-sample ones. The ratio of standard errors of the prediction errors between out-of-sample and in-sample is 1.025 for the hours of play, and 0.977 for the duration between sessions. In other words, the errors involved in the out-of-sample prediction is 2.5 percent higher for the hours of play, and 2.3 percent *lower* for the duration. Overall, these results are indicative that the model is not merely useful to explain user behaviors from the specific version of the product I study, but also capture a universal tendency underlying the customer behaviors.



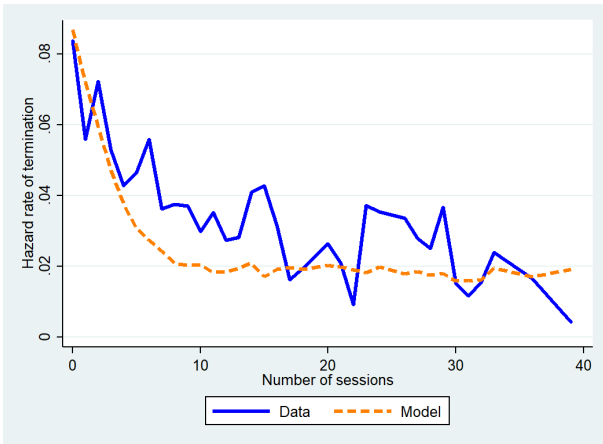
(a) Hours of play



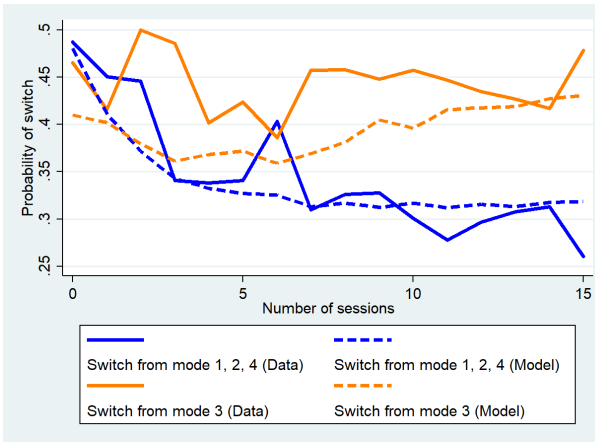
(b) Duration between sessions



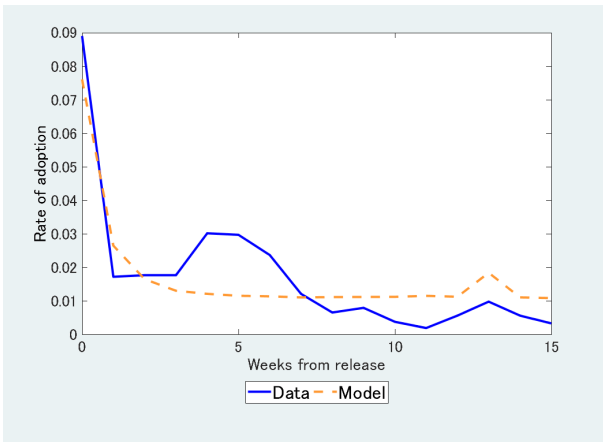
(c) Game mode selection



(d) Probability of termination



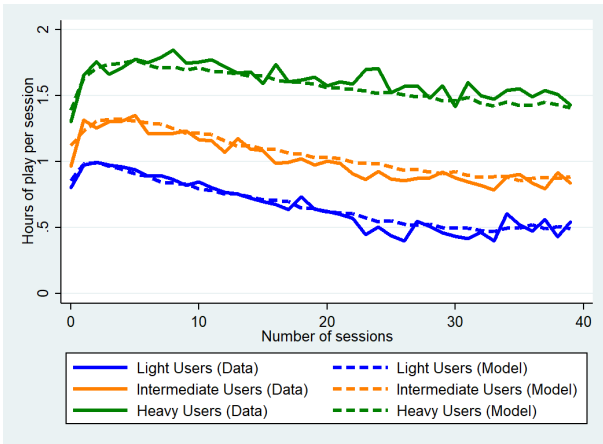
(e) Probability of switching



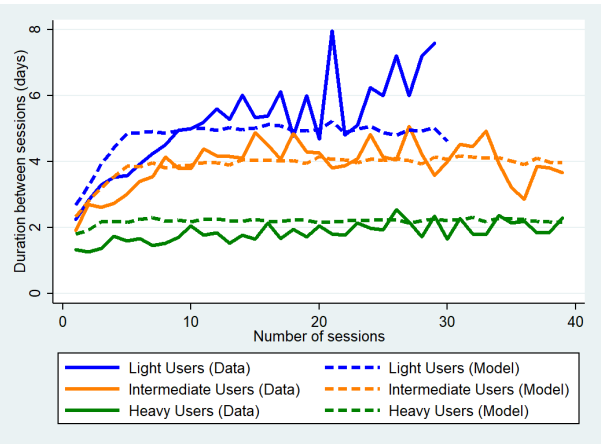
(f) Adoption pattern

Figure 23: Model fit to holdout sample

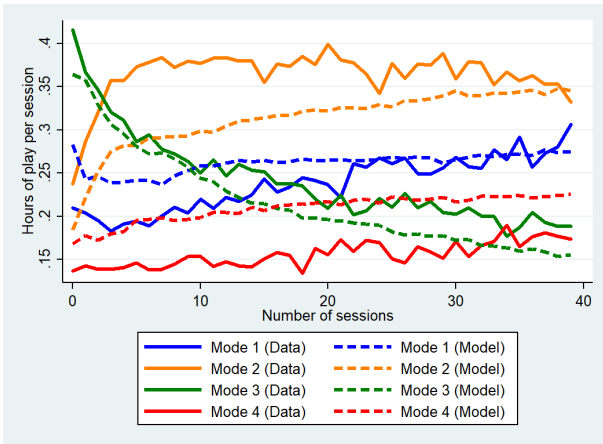
Note: The data part is calculated using holdout sample of 800 users. The model counterpart is identical to the figures presented before.



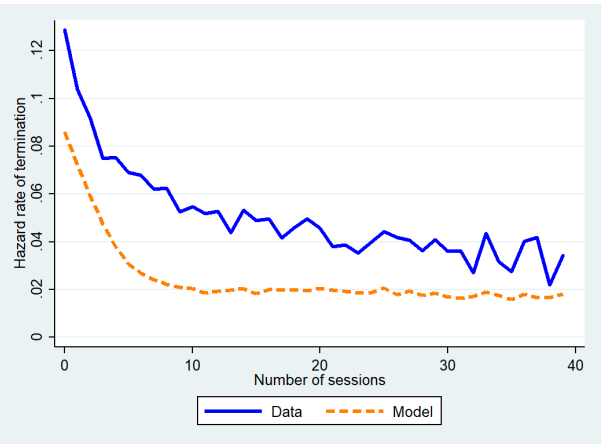
(a) Hours of play



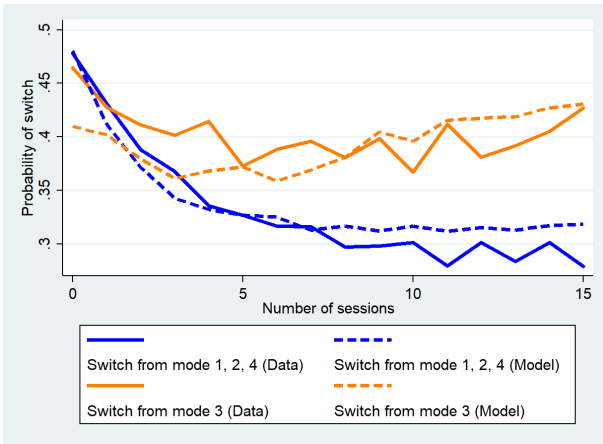
(b) Duration between sessions



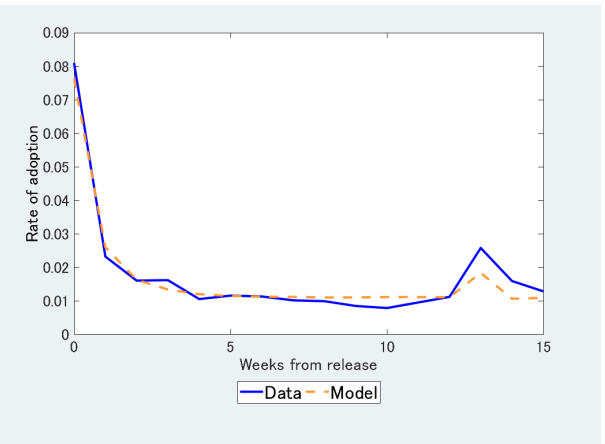
(c) Game mode selection



(d) Probability of termination



(e) Probability of switching



(f) Adoption pattern

Figure 24: Model fit to user actions from another year

Note: The data part is calculated using 5,211 first-time users activating version 2015. The model counterpart is identical to the ones presented in the main text.

H Importance sampling simulation to forecast individual usage pattern

In order to evaluate model prediction for each user's actions, it requires an expectation of the action specified by the model over the unobserved belief, conditional on usage history. For example, prediction of a user's game mode selection is given by $\mathbb{E}(P_m(\Omega_{it})|\{\nu_{imt}\}_{m=1}^M, h_t)$. I calculate this integral through simulation. In general, simulating a conditional expectation requires a sufficiently large number of simulation draws that satisfy the conditioning requirement. This is because the simulated expectation is nothing but the average of such samples. However, as we simulate a sequence of actions with a long horizon, the number of possible histories increases quickly, making it difficult to secure sufficient sample size at each state.

In order to deal with this issue, I employ importance sampling approach suggested by Fernandez-Villaverde and Rubio-Ramirez (2007).⁴⁶ The idea is that for each i and at each period t , I replace simulation sequences that do not explain the observed actions at t very well with ones that do it better. By repeating this replacement at every t , when one evaluates the conditional expectation at $t+1$, all sequences in the pool are likely to have the history that user i actually follows. Hence, the pool consists of more sequences that satisfy the conditioning requirement.

Formally, the simulation proceeds as follows. Suppose that I intend to calculate $\mathbb{E}(P_m(\Omega_{it})|\{\nu_{imt}\}_{m=1}^M, h_t)$ for all t . For each individual user in the data, I first draw her true type θ_{is} from the population distribution of match value, draw her initial signal $\tilde{\theta}_{i0s}$ and calculate the initial belief b_{i0s} . Subscript s denotes each simulation draw. At each session t , given the drawn belief b_{its} and other relevant state the model provides the probability that the mode user i selected in the data is selected. I denote this probability by $P_m(b_{its}, \{\nu_{imt}\}_{m=1}^M, h_t | \theta_{is})$. By taking its average over simulation draws, I have an estimator of $\mathbb{E}(P_m(\Omega_{it}) | \{\nu_{imt}\}_{m=1}^M, h_t)$ at t .

Moving on to period $t+1$, in order to compute $P_m(b_{i,t+1,s}, \{\nu_{im,t+1}\}_{m=1}^M, h_{t+1} | \theta_{is})$, it requires $b_{i,t+1,s}$: a set of draws corresponding to the belief at period $t+1$. While crude frequency estimator suggests that I simply draw a set of signals s_{its} for the chosen action and update b_{its} to get $b_{i,t+1,s}$, importance sampling inserts an additional step; I replace sequences that exhibits low likelihood of explaining the user's session t action with the ones with high likelihood. Specifically, I first weight each of the draws b_{its} by $\frac{P_m(b_{its}, \{\nu_{imt}\}_{m=1}^M, h_t | \theta_{is})}{\sum_{s'} P_m(b_{\theta_{its}'}, \{\nu_{imt}\}_{m=1}^M, h_t | \theta_{is'})}$. This weight corresponds to how well each draw b_{its} explains the behavior at period t , relative to other draws $b_{\theta_{its}'}$. The draw that fits the

⁴⁶In the original paper, this method is called "Particle filtering".

data well at period t receives higher weight. I then re-draw the set of beliefs from this re-weighted set of b_{its} in the same way as boot-strapping with replacement. Those with high weight may get drawn multiple times, while those with low weight may not get drawn at all. This re-draw provides a re-weighted set of b_{its} , from which I construct $b_{i,t+1,s}$ in the same way as in the crude estimator.⁴⁷ This additional step guarantees that at each $t+1$, the belief $b_{i,t+1,s}$ is drawn such that b_{its} explains the action taken at session t well. Hence, it is more likely that many of those sequences satisfy the conditioning requirement $\{\{\nu_{imt}\}_{m=1}^M, h_t\}$ for all t .

⁴⁷Once b_{its} is replaced by a new sequence, the corresponding true type θ_{is} is replaced as well, so that each re-drawn b_{its} has a correct corresponding θ_{is} .

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